# Conroe Independent School District District Improvement Plan 2022-2023



# **Mission Statement**

ALL Means ALL. Conroe ISD is a community of individuals working together to achieve the best for students.

# Vision

CISD is a learning community united in its commitment to ensuring all students graduate with confidence and competence. The schools and communities work together to provide performance standards that can be applied to the real world. This is achieved through the implementation of quality in instruction, operations, and leadership

# **Table of Contents**

Comprehensive Needs Assessment	4
Student Achievement	4
Culture and Climate	6
Parent and Community Engagement	8
Priority Problem Statements	9
Goals	10
Goal 1: Student Achievement and Post-Secondary Success CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.  Goal 2: School Leadership and Fiscal Responsibility CISD will foster the development of successful and dynamic leaders who effectively and efficiently manage their teams and fiscal resources.	10 34
Goal 3: Recruitment, Development, and Retention of Staff CISD will recruit, develop, and retain a highly-qualified staff to ensure effective instruction for all students.  Goal 4: Safe and Collaborative School Culture CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our	
community.	43
Goal 5: Effective Instruction CISD will deliver meaningful instruction through objective-driven lessons and rigorous learning experiences using appropriate technology and instructional resources, and CISD will analyze data from ongoing formative assessments to foster the development of critical-thinking skills for all learners.	57
District Funding Summary	73
Policies, Procedures, and Requirements	83

# **Comprehensive Needs Assessment**

#### **Student Achievement**

#### **Student Achievement Summary**

Conroe ISD will maintain rigorous standards of achievement to prepare all students for graduation and post-secondary success. Our overarching objective is to achieve or exceed state accountability standards for all students in all subject areas. Conroe ISD achieved an overall B rating in 2021-2022. Within Conroe ISD in 2022, 22 campuses received an A rating, 25 received a B, 12 received a C. No campuses received a D or F rating. In College Career, and Military Readiness, 65% of graduates met criteria. Conroe ISD has a graduation rate of 98.4% for the class of 2021. In 2022, 38% of Emergent Bilinguals taking TELPAS met progress. The district will continue to focus on meeting the needs of each individual students to ensure their academic success. Data is disaggregated after each local assessment by every program and student group and is accessible to campus and district leaders via a data management system. This allows our staff to engage in data responsive instructional practices that ensure our students are afforded opportunities to grow their learning.

#### **Student Achievement Strengths**

- Conroe ISD has a graduation rate of 98.4% compared to 90.0% at the state level.
- The dropout rate is lower in Conroe than compared to the state with 0.5% dropout rate at the district level compared to 2.4% at the state level
- In each content area, the district's STAAR scores outperform the state at the approaches, meets, and masters grade level standards.
- The district College, Career, and Military Ready rates in Conroe are the same as the state with 65% of graduates meeting the criteria.
- The percentage of students meeting the criteria for TSI, Dual Credit, and AP courses in Conroe ISD exceed the state average.
- In 5th grade science, the percentage of students scoring at or above the meets grade level standard has increased, as well as performing higher than the state average.
- All high school end-of-course assessments, English I and II, Algebra, Biology, and US History out perform the state at the approaches, meets, and masters, grade level standards with steady scores or gains in each area.
- All race and ethnicity groups out perform the state STAAR scores by 9 to 12 percentage points when looking across all tests and all grade levels.
- The attendance rate in Conroe ISD exceeds the state average comparing 98.3% to 99.0%. All race and ethnicity groups as well as all special population groups also exceed the state average for their group.

#### **Problem Statements Identifying Student Achievement Needs**

**Problem Statement 1:** A sufficient percentage of Emergent Bilinguals (EBs) served in a Bilingual or English as a Second Language (ESL) program did not grow one language proficiency level in English as measured by the TELPAS assessment which will result in the district not meeting this indicator in Domain III of the 2022 Accountability Report.

**Problem Statement 2:** The Total Disciplinary Removal Rate for African American students and SpEd students in our district is higher than other subgroups.

**Problem Statement 3 (Prioritized):** In the 2022-2023 school year 34% of first grade students are unable to read at grade level. **Root Cause:** Lack of embedded professional development opportunities to assist teacher in providing interventions to students with significant gaps in foundational literacy skills.

**Problem Statement 4 (Prioritized):** There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause:** Learning loss from Covid-19.

**Problem Statement 5 (Prioritized):** CCMR targeted student groups (Hispanic, Economically Disadvantaged, African American, American Indian, EB Current and Monitored, and Special Education Current) performed below the state passing rate on the Texas Academic Performance Report for the 2021-2022 school year. **Root Cause:** Lack of awareness/ focus on our CCMR students and the impact they have on our accountability system.

**Problem Statement 6:** Targeted student groups (Hispanic, White, Economically Disadvantaged, EB Current and Monitored, and Special Education Current) have not met standards on the Graduation Rate.

Problem Statement 7: Homeless & Foster Care are not meeting standards on Grades 3-8 STAAR Reading in the district's RDA 2021 report.

**Problem Statement 8:** The Bilingual and Special Education student groups in grades 3rd - 8th performed below the state passing rate in the areas of Mathematics, Reading, Science, and Social Studies which have resulted in not meeting RDA performance levels.

#### **Culture and Climate**

#### **Culture and Climate Summary**

Conroe ISD believes in the philosophy, "All Means All." To support our philosophy, we actively create a safe and positive learning environment for every student and staff member.

Safety for students is our commitment to the health and wellness of all students. Conroe ISD teachers strengthen students by building skills related to managing emotions, establishing and maintaining positive relationships, and responsible decision making. All campuses support the Positive Behavior Interventions and Supports (PBIS) model to create optimal learning environments.

Conroe ISD recognizes the importance of our community, our families, and our diverse cultures to student and staff success. Staff are trained to recognize and develop a climate of acceptance.

Conroe ISD utilizes all available resources to recruit a quality, diverse applicant pool.

Conroe ISD continues to promote Safe Schools through annual required trainings.

Conroe ISD strives to keep all campuses safe through proactive instruction and research-based behavioral management.

#### **Culture and Climate Strengths**

"All Means All" in Conroe ISD. Every students' academic, social and emotional needs are a priority.

Conroe ISD utilizes all available resources, including Colleges, Universities, Regional Service Centers, education-related professional organizations, job fairs, and Alternative Certification Programs, to recruit a quality, diverse applicant pools, particularly in identified shortage areas.

Conroe ISD strives to ensure a safe and orderly environment conducive to learning for all students and staff.

In Conroe ISD, social emotional learning functions as an integral part of the total school environment.

Conroe ISD continues to promote Safe Schools through annual Safe Schools trainings.

In Conroe ISD, we engage students, families, and our community as authentic partners in social and emotional development.

Conroe ISD is proactive in keeping campuses, staff, and students safe, as well as taking a positive proactive instructional approach to behavior in utilizing schoolwide PBIS Foundations and CHAMPS classroom management training.

6 of 83

#### **Problem Statements Identifying Culture and Climate Needs**

**Problem Statement 1:** There is a need to actively support the emotional well-being of all students.

**Problem Statement 2:** There is a need to improve the quality of Functional Behavior Assessments and implementation of Behavior Intervention plans to successfully address the needs of a changing student population.

**Problem Statement 3:** There is a need to increase the rate of attendance at each campus and the district by helping students redevelop strong patterns of attendance.

**Problem Statement 4:** There is a need to decrease the dropout rate for each campus and as a district, especially within homeless and foster care populations.

**Problem Statement 5 (Prioritized):** There is a need to continue working with administration and campus staff and their problem solving teams. **Root Cause:** Lack of consistency to develop structures to increase fidelity.

**Problem Statement 6:** There is a need to provide additional training for staff to aid in identifying and providing services for families who are experiencing homelessness and students who are in foster care.

Problem Statement 7: There is a need to be more focused training on de-escalating and diffusing challenging situations that traditionally lead to student removals

**Problem Statement 8:** There is a need to continue to support schoolwide PBIS and classroom management.

**Problem Statement 9:** There is a need to ensure equity in applying standards for GT services at all campuses.

# **Parent and Community Engagement**

#### **Parent and Community Engagement Summary**

Parents and communities are essential components to a child's successful educational experience. Conroe ISD is committed to strengthening the partnership between schools and home. Parents are encouraged to be an active participant in the education of their child.

Families are encouraged to keep in close two-way communication with the school. Some examples include reviewing a child's schoolwork coming home and reading newsletters and notices from the school. Parents are encouraged to contact the teacher or the school office when questions arise.

Schools and the District thrive when partnerships are created between families and the community. Conroe ISD will continue to explore opportunities to better meet the needs of students through gaining these key partners by providing opportunities for input, shared decision making, and active engagement within schools.

#### **Parent and Community Engagement Strengths**

Increase in Parent and Community Engagement in Schools and throughout the District

Increase in dynamic communication including surveys, parent committees, and School-Parent-Community Partnerships

Conroe ISD has expanded communication to include a variety of forums such as live video feeds, recorded videos, twitter, Facebook, email, texts, school newsletters, marquees, and phone messages

Community resource systems have embraced schools to address identified needs of students

Conroe ISD provides emergency communications to families in English and Spanish

#### Problem Statements Identifying Parent and Community Engagement Needs

**Problem Statement 1 (Prioritized):** There is a need to increase parent participation and provide opportunities for parent and community engagement at campus and district events. **Root Cause:** We have relied heavily on virtual meetings and activities as the primary avenue for engaging with schools and the community.

# **Priority Problem Statements**

**Problem Statement 1**: There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19.

**Root Cause 1**: Learning loss from Covid-19.

Problem Statement 1 Areas: Student Achievement

**Problem Statement 2**: In the 2022-2023 school year 34% of first grade students are unable to read at grade level.

Root Cause 2: Lack of embedded professional development opportunities to assist teacher in providing interventions to students with significant gaps in foundational literacy skills.

Problem Statement 2 Areas: Student Achievement

**Problem Statement 3**: CCMR targeted student groups (Hispanic, Economically Disadvantaged, African American, American Indian, EB Current and Monitored, and Special Education Current) performed below the state passing rate on the Texas Academic Performance Report for the 2021-2022 school year.

Root Cause 3: Lack of awareness/focus on our CCMR students and the impact they have on our accountability system.

Problem Statement 3 Areas: Student Achievement

**Problem Statement 4**: There is a need to increase parent participation and provide opportunities for parent and community engagement at campus and district events.

Root Cause 4: We have relied heavily on virtual meetings and activities as the primary avenue for engaging with schools and the community.

**Problem Statement 4 Areas**: Parent and Community Engagement

**Problem Statement 5**: There is a need to continue working with administration and campus staff and their problem solving teams.

Root Cause 5: Lack of consistency to develop structures to increase fidelity.

**Problem Statement 5 Areas**: Culture and Climate

# Goals

Revised/Approved: October 18, 2022

## Goal 1: Student Achievement and Post-Secondary Success

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 1:** Identify students reading below grade level (approaches or below), specifically those identified as Economically Disadvantaged, and provide targeted reading instruction with the goal of increasing all student groups by at least 5%.

Evaluation Data Sources: BAS, mCLASS, CFAs, MAZE

Strategy 1 Details		Reviews		
Strategy 1: Teachers will grow students' instructional reading levels by supporting increased volume and stamina in	Formative	Formative		
independent reading as measured by BAS, mCLASS, and MAZE	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: By increasing the independent reading time that students read an accessible text, students will be able to read for longer periods of time. When students have more time to read, they will read a variety of texts, be exposed to more vocabulary, see different types of text structure, practice word study and comprehension strategies, set personal goals for time, page quantity, and build an enjoyment for reading. When in small groups, teachers will target those reading behaviors that are inhibiting students from increasing their volume/stamina.  Staff Responsible for Monitoring: ELA/SLA Coordinators and ELA Specialist  Funding Sources: Supplemental Teachers and Staff - State Comp Ed - \$7,818,206.50, Additional Learning Opportunities Tutoring and Summer School - State Comp Ed - \$684,018.53, Supplemental Teachers and Staff - Title I - \$332,547.50, Additional Learning Opportunities Summer School - Title I - \$200,000, SLA Instructional Coaches - State Comp Ed - \$23,225.71, SLA Instructional Coach - Title II - \$12,619.24, SLA Secretary - Title II - \$841.14,	25%	50%	50%	100%
Teacher training, resources, PD - Title II - \$5,714.29, ELA Instructional Materials - ESSER III - \$500,000, ELA Instructional Coaching - State Comp Ed - \$23,000, Additional Learning Opportunities Summer School - ESSER III - \$1,897,053.50, Additional Learning Opportunities Summer School - ESSER II - \$1,888,340				

Strategy 2 Details		Rev	iews	
Strategy 2: Develop and deepen students' ability to comprehend complex literary texts as measured by CFA performance.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> By focusing on comprehension through the mini-lesson, read aloud and small group instruction, students will be able to visualize, make inferences and synthesize increasingly complex texts.	Oct	Dec	Mar	June
Students receiving 4545 intervention through the supplemental support of BookNook (a TCLAS recommended resource) focus on comprehension through a live digital interactive read aloud.	25%	50%	75%	100%
Staff Responsible for Monitoring: ELA/SLA Coordinators and ELA Specialist				
<b>Funding Sources:</b> SLA Instructional Coaches - State Comp Ed - \$23,225.71, SLA Instructional Coach - Title II - \$12,618.71, SLA Secretary - Title II - \$841.14, SLA Teacher training, resources, PD - Title II - \$5,714.29, ELA Instructional Materials - ESSER II - \$500,000, ELA Instructional Coaching - State Comp Ed - \$23,000, Additional Learning Opportunities for At-risk Students - State Comp Ed - \$160,196				
Strategy 3 Details				
Strategy 3: Develop and deepen students' ability to comprehend complex informational texts as measured by CFA		Formative		Summative
performance.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: By teaching these comprehension strategies, students will be able to understand the author's intent by thinking within the text, beyond the text, and about the text. This thinking and processing allows students the opportunity to grow in both knowledge and appreciation of all literary forms.  Staff Responsible for Monitoring: ELA/SLA Coordinators and ELA Specialist	25%	50%	50%	100%
<b>Funding Sources:</b> SLA Instructional Coaches - State Comp Ed - \$23,225.71, SLA Instructional Coach - Title II - \$12,618.71, SLA Secretary - Title II - \$841.14, SLA Teacher training, resources, PD - Title II - \$5,714.29, ELA Instructional Materials - ESSER II - \$500,000, ELA Instructional Coaching - State Comp Ed - \$23,000				
Strategy 4 Details		Rev	iews	
Strategy 4: Assist students to regularly self-select accessible texts in order to increase fluency, reading rate, and the length		Formative		Summative
of independent reading time.  Strategy's Expected Result/Impact: Assist students in choosing accessible text selections in order to increase fluency	Oct	Dec	Mar	June
and deepen comprehension (book shopping, book talks).				
Staff Responsible for Monitoring: ELA/SLA Coordinators and ELA Specialist	25%	50%	75%	100%
<b>Funding Sources:</b> SLA Instructional Coaches - State Comp Ed - \$23,225.71, SLA Instructional Coach - Title II - \$12,618.71, SLA Secretary - Title II - \$841.14, SLA Teacher Training, resources, PD - Title II - \$5,714.29, ELA Instructional Materials - ESSER II - \$500,000, ELA Instructional Coaching - State Comp Ed - \$23,000				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 2:** Increase the percent of 3rd grade students that score meets grade level or above on STAAR Reading from 54% to 57% by 2025.

#### **HB3 Goal**

Evaluation Data Sources: BAS, mCLASS, CIRCLE

Summative Evaluation: Met Objective

Strategy 1 Details		Reviews		
Strategy 1: Instruction of grade level content will be recursive, chunked, and taught using the gradual release model. This		Formative		Summative
will provide students multiple exposures, explicit instruction and supported practice with feedback needed to move from approximation to mastery on essential reading behaviors/strategies/skills.	Oct	Dec	Mar	June
<b>Strategy's Expected Result/Impact:</b> Increase the percent of 3rd grade students that score meets grade level or above on STAAR Reading from 63% to 65% by 2025.	20%	20%	65%	100%
Staff Responsible for Monitoring: ELA Coordinator and ELA Specialist				
<b>Funding Sources:</b> Instructional Coaching - Title I - \$29,043, Professional Learning and Instructional Resources - Title II - \$15,333				
Strategy 2 Details		Rev	iews	
Strategy 2: Provisioned with extensive time, high-interest, accessible texts, and setting and monitoring engagement goals,		Formative		Summative
		7		т
students will progressively grow their reading stamina. Reading for longer periods of time will give students the opportunities to practice reading skills, strategies and behaviors needed to fluently decode and comprehend texts.	Oct	Dec	Mar	June
opportunities to practice reading skills, strategies and behaviors needed to fluently decode and comprehend texts.  Strategy's Expected Result/Impact: Increase the percent of 3rd grade students that score meets grade level or above on STAAR Reading from 54% to 57% by 2025.	Oct 20%	20%	Mar 60%	100%
opportunities to practice reading skills, strategies and behaviors needed to fluently decode and comprehend texts.  Strategy's Expected Result/Impact: Increase the percent of 3rd grade students that score meets grade level or above				100%

Strategy 3 Details		Rev	iews	
Strategy 3: Students will receive small group, differentiated instruction through Guided Reading. Students' needs as		Formative		Summative
determined through running records and anecdotal notes and the demands of the text will be used to create Guided Reading plans to accelerate student reading progress.	Oct	Dec	Mar	June
<b>Strategy's Expected Result/Impact:</b> Increase the percent of 3rd grade students that score meets grade level or above on STAAR Reading from 54% to 57% by 2025.	40%	40%	60%	100%
Staff Responsible for Monitoring: ELA Coordinator and ELA Specialist				
<b>Funding Sources:</b> Instructional Coaching - Title I - \$29,043, Professional Learning and Instructional Resources - Title II - \$15,333				
Strategy 4 Details		Rev	iews	
Strategy 4: Through professional development, the Early Childhood Department will provide trainings and coaching that		Formative S		
recommend PreK best practices in early literacy for all student groups. Ongoing formative assessments to include CIRCLE assessments and Standards Based Reporting will be connected to the PreK guidelines from the state.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Growth in PreK CIRCLE assessment measures  Staff Responsible for Monitoring: Early Childhood Specialist and Early Childhood Coordinator	15%	15%	60%	<b>→</b>
<b>Funding Sources:</b> District Early Childhood Coach - Title I - \$44,658, Early Childhood Staff Development and Materials - Title II - \$16,000				
No Progress Accomplished — Continue/Modify	X Discon	tinue		•

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

Performance Objective 3: Increase students' level of writing, 5% or greater, by utilizing specific instructional practices for the explicit teaching of writing.

**Evaluation Data Sources:** On-Demand Writing Rubrics

Summative Evaluation: Met Objective

Strategy 1 Details		Reviews		
Strategy 1: Teachers will increase students' fluency in writing structure through individual conferences and small groups as		Formative		Summative
measured by on-demand writing.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase quality of student writing.				
Staff Responsible for Monitoring: ELA and SLA Coordinators, and ELA Specialist	5%	40%	65%	100%
Funding Sources: SLA Instructional Coaches - State Comp Ed - \$23,225.71, SLA Instructional Coach - Title II -				
\$12,618.71, SLA Secretary - Title II - \$841.14, SLA Teacher training, resources, PD - Title II - \$5,714.29, ELA				
Instructional Coaching - Title I - \$29,043, Professional Learning and Instructional Resources - Title II - \$15,333				
Strategy 2 Details		Rev	iews	
Strategy 2: Teachers will increase students' fluency in writing elaboration through individual conferences and small groups		Rev Formative	iews	Summative
Strategy 2: Teachers will increase students' fluency in writing elaboration through individual conferences and small groups as measured by on-demand writing.	Oct		iews Mar	Summative June
Strategy 2: Teachers will increase students' fluency in writing elaboration through individual conferences and small groups as measured by on-demand writing.  Strategy's Expected Result/Impact: Increase quality of student writing.	Oct	Formative		_
Strategy 2: Teachers will increase students' fluency in writing elaboration through individual conferences and small groups as measured by on-demand writing.	Oct 5%	Formative		
Strategy 2: Teachers will increase students' fluency in writing elaboration through individual conferences and small groups as measured by on-demand writing.  Strategy's Expected Result/Impact: Increase quality of student writing.  Staff Responsible for Monitoring: ELA and SLA Coordinators and ELA Specialist		Formative Dec	Mar	
Strategy 2: Teachers will increase students' fluency in writing elaboration through individual conferences and small groups as measured by on-demand writing.  Strategy's Expected Result/Impact: Increase quality of student writing.  Staff Responsible for Monitoring: ELA and SLA Coordinators and ELA Specialist  Funding Sources: SLA Instructional Coaches - State Comp Ed - \$23,225.71, SLA Instructional Coach - Title II - \$12,618.71, SLA Secretary - Title II - \$841.14, SLA Teacher Training, resources, PD - Title II - \$5,714.29, ELA		Formative Dec	Mar	
Strategy 2: Teachers will increase students' fluency in writing elaboration through individual conferences and small groups as measured by on-demand writing.  Strategy's Expected Result/Impact: Increase quality of student writing.  Staff Responsible for Monitoring: ELA and SLA Coordinators and ELA Specialist  Funding Sources: SLA Instructional Coaches - State Comp Ed - \$23,225.71, SLA Instructional Coach - Title II -		Formative Dec	Mar	

Strategy 3 Details	Reviews			
Strategy 3: Teachers will increase students' fluency in writing conventions through individual conferences and small groups		Formative		Summative
as measured by on-demand writing and the editing portion of STAAR.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase quality of student writing.  Staff Responsible for Monitoring: ELA and SLA Coordinators and ELA Specialist  Funding Sources: SLA Instructional Coaches - State Comp Ed - \$23,225.71, SLA Instructional Coach - Title II - \$12,618.71, SLA Secretary - Title II - \$841.14, SLA Teacher training, resources, PD - Title II - \$5,714.29, ELA Instructional Coaching - Title I - \$29,043, Professional Learning and Instructional Resources - Title II - \$15,333	5%	45%	70%	100%
No Progress Accomplished Continue/Modify	X Discon	tinue		

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

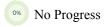
**Performance Objective 4:** Increase the percentage of 3rd grade students that score meets (75%) grade level or above on STAAR Math from 51% to 55% by August of 2025.

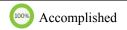
#### **HB3** Goal

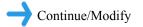
Evaluation Data Sources: PreK CIRCLE Kindergarten Early Math Assessment 1st Grade Early Math Assessment 2nd Grade Early Math Assessment 3rd Common Formative Assessments, STAAR

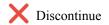
Strategy 1 Details	Reviews			
Strategy 1: The percentage of Prekindergarten students that are proficient at counting sets on the End of Year (EOY)		Formative		Summative
CIRCLE assessment will increase from 86% to 90% by June 2025. Through professional development, the Early Childhood Department will provide trainings and coaching that recommend PreK best practices in math for all student groups. Ongoing	Oct	Dec	Mar	June
formative assessments to include CIRCLE assessments and standards based reporting will be connected to the PreK guidelines from the state.  Strategy's Expected Result/Impact: Growth in PreK CIRCLE assessment measures.  Staff Responsible for Monitoring: Early Childhood and Elementary Math Coordinator Early Childhood Specialist  Funding Sources: District Early Childhood Coach - Title I - \$44,197, District Early Childhood Coach - Title II - \$44,609, Early Childhood Staff Development and Materials - Title II - \$8,000	25%	25%	65%	<b>→</b>

Strategy 2 Details		Rev	iews	
Strategy 2: The percentage of Kindergarten students that score on grade level or above in numeracy on the EOY Early		Formative		Summative
Math Assessments will increase from 82% to 90% by June 2025. Through professional development, the Elementary Math Department will provide trainings and coaching that recommend best practices in math for all student groups using ongoing formative assessments and activities directly related to the Kindergarten Early Math Assessment.  Strategy's Expected Result/Impact: Growth in Kindergarten Early Math Assessment.  Staff Responsible for Monitoring: Elementary Mathematics Coordinator	Oct 35%	Dec 35%	Mar 45%	June
<b>Funding Sources:</b> District Instructional Math Coach - State Comp Ed - \$35,958, Elementary District Instructional Math Coach - Title I - \$47,364, Elementary Math Professional Learning Books - Title II - \$1,000, Elementary Math Department Professional Learning - Title II - \$2,000, Elementary Math Curriculum Writing & CFA Creation - Title II - \$1,131, Elementary Math Printing & Instructional Materials - Title II - \$2,500				
Strategy 3 Details		Rev	iews	_
Strategy 3: The percentage of 1st grade students that score on grade level or above in numeracy on the EOY Early Math		Formative		Summative
Assessments will increase from 66% to 75% by June 2025. Through professional development, the Elementary Math Department will provide trainings and coaching that recommend best practices in math for all student groups using ongoing	Oct	Dec	Mar	June
formative assessments and activities directly related to the 1st Grade Early Math Assessment.  Strategy's Expected Result/Impact: Growth in 1st Grade Early Math Assessment.  Staff Responsible for Monitoring: Elementary Mathematics Coordinator  Funding Sources: District Instructional Math Coach - State Comp Ed - \$38,576, District Instructional Math Coach - Title I - \$47,364, Elementary Math Professional Learning Books - Title II - \$1,000, Elementary Math Department Professional Learning - Title II - \$2,000, Elementary Math Curriculum Writing & CFA Creation - Title II - \$1,131, Elementary Math Printing & Instructional Materials - Title II - \$2,500	40%	40%	30%	<b>→</b>
Strategy 4 Details		Rev	iews	
Strategy 4: The percentage of 2nd grade students that score on grade level or above in numeracy on the EOY Early Math		Formative		Summative
Assessments will increase from 73% to 80% by June 2025. Through professional development, the Elementary Math Department will provide trainings and coaching that recommend best practices in math for all student groups using ongoing	Oct	Dec	Mar	June
formative assessments and activities directly related to the 2nd Grade Early Math Assessment.  Strategy's Expected Result/Impact: Growth in 2nd Grade Early Math Assessment.  Staff Responsible for Monitoring: Elementary Mathematics Coordinator	65%	65%	50%	$\rightarrow$
<b>Funding Sources:</b> Supplemental Teachers and Staff - Title I - \$166,273.50, Additional Learning Opportunities Summer School - Title I - \$100,000, District Instructional Math Coach - State Comp Ed - \$35,848, District Instructional Math Coach - Title I - \$47,364, Elementary Math Professional Learning Books - Title II - \$1,000, Elementary Math Department Professional Learning - Title II - \$2,000, Elementary Math Curriculum Writing & CFA Creation - Title II - \$1,131, Elementary Math Printing & Instructional Materials - Title II - \$2,500, Additional Learning Opportunities Summer School - ESSER III - \$659,135, Additional Learning Opportunities Summer School - ESSER III - \$1,897,053				









CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 5:** Instructional guidance and resources will be provided by the CISD Mathematics Department in grades 4 through College Prep Mathematics to improve student performance in all student groups by at least 5% on the respective state exam.

Evaluation Data Sources: Grade Level Common Formative Assessments, State Exams

Strategy 1 Details	Reviews			
Strategy 1: Through campus professional development and coaching, the mathematics department will coordinate and		Formative		Summative
collaborate with campus instructors during planning to improve student mastery of the TEKS. Professional development will be provided to teachers using Marzano's 43 elements in the CISD instructional model throughout the fall and spring	Oct	Dec	Mar	June
semesters. State exams will be used to measure student success in May 2023  Strategy's Expected Result/Impact: Show growth on respective state assessment from May 2022 to May 2023.  Staff Responsible for Monitoring: Elementary and Secondary Mathematics Coordinators	50%	20%	55%	$\rightarrow$
Funding Sources: Secondary Math Coaches - State Comp Ed - \$178,824, Staff Development Materials for Secondary Leadership Meetings (10 groups) - Title II - \$8,000, Professional Development for Secondary Math Coaches - Title II - \$8,800, Supplemental Teachers and Staff - State Comp Ed - \$7,818,206.50, Additional Learning Opportunities - State Comp Ed - \$684,018, Elementary District Instructional Math Coach - State Comp Ed - \$21,472, Elementary Math Professional Learning Books - Title II - \$3,000, Elementary Math Department Professional Learning - Title II - \$3,000, Elementary Math Curriculum Writing & CFA Creation - Title II - \$1,131, Elementary Math Printing & Instructional Materials - Title II - \$2,648, Elementary Mathematics Substitutes for Leadership Meetings - Title II - \$52,066				

Strategy 2 Details		Rev	iews	
Strategy 2: Through district wide professional and collaborative meetings, the math department will support teachers		Formative		Summative
through coaching to incorporate CISD best practices into their lessons to improve student mastery of the content TEKS.  Three CFAs will be used as formative assessments to evaluate and improve student performance for SPED, EL, and at-risk	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Show growth on respective common formative assessments.  Staff Responsible for Monitoring: Elementary and Secondary Mathematics Coordinators  Funding Sources: Secondary Math Coach - Title II - \$40,827, Training Materials for Leadership Meetings - Title II - \$1,000, Contracted Professional Development - ESSER II - \$5,800, Extra Duty to Revise Curriculum Resources - Title II - \$7,804, Supplemental Teachers and Staff - Title I - \$166,273, Additional Learning Opportunities Summer School - Title I - \$100,000, Elementary District Instructional Math Coach - Title II - \$40,827, Elementary Math Professional Learning Books - Title II - \$1,000, Elementary Math Department Professional Learning - Title II - \$2,000, Elementary Math Curriculum Writing & CFA Creation - Title II - \$1,131, Elementary Math Printing & Instructional Materials - Title II - \$2,500, Additional Learning Opportunities Summer School - ESSER III - \$1,023,340, Additional Learning Opportunities Summer School - ESSER III - \$1,897,053, Assessment Instructional Coach - Title IV - \$71,608, District Instructional Coach - State Comp Ed - \$71,696, Assessment Evaluation Specialist - ESSER III - \$105,676	50%	55%	60%	100%
Strategy 3 Details		Rev	iews	
Strategy 3: Through collaborative meetings and onsite campus coaching, the math department will help campuses use the		Formative		Summative
two interim exams as progress measures to re-evaluate their instructional strategies to improve student performance from the	Oct	Dec	Mar	June
fall administration to the spring administration. The state exam in May will be used to compare the projected student success for all student groups between the interim measures to the May 2023 STAAR administration.	N/A			•
Strategy's Expected Result/Impact: Show growth on respective interim assessments.  Staff Responsible for Monitoring: Elementary and Secondary Mathematics Coordinators	14/11	25%	55%	7
<b>Funding Sources:</b> Substitute Cost for Secondary Leadership Meetings (4 levels, twice a year) - Title II - \$8,248, Elementary District Instructional Math Coach - Title II - \$47,368, Elementary District Instructional Math Coach - Title II - \$40,827, Elementary Math Professional Learning Books - Title II - \$1,000, Elementary Math Department Professional Learning - Title II - \$2,000, Elementary Math Curriculum Writing & CFA Creation - Title II - \$1,131, Elementary Math Printing & Instructional Materials - Title II - \$2,500, Assessment Instructional Materials - ESSER III - \$82,104				

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 6:** To meet or exceed our 2022-2023 goals of a 5% increase on the 8th grade U.S. History STAAR and 11th grade EOC STAAR at the Meets scores level. The categories of focus will be for: All Students, Economically Disadvantaged, and Emergent Bilinguals.

Evaluation Data Sources: Common Formative Assessments 8th Grade U.S. History Interim Assessment 8th Grade STAAR 11th Grade U.S. History Interim Assessment 11th Grade STAAR

Summative Evaluation: Some progress made toward meeting Objective

Next Year's Recommendation: We will continue the same goals with increased rigor and relevance in instruction.

Strategy 1 Details	Reviews			
Strategy 1: Instructional guidance will be conducted with 5th and 6th grade Social Studies teachers with the goal of		Formative		Summative
vertically aligning the skills to be mastered at both 7th and 8th grade. 7th and 8th grade teachers will receive campus targeted instruction directed at meeting the established goals for 2022-2023.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Growth in the 7th and 8th Grade Common Formative Assessment.  Staff Responsible for Monitoring: Social Studies Coordinator	15%	25%	25%	$\rightarrow$
<b>Funding Sources:</b> SS Instructional Coach - State Comp Ed - \$66,725, SS Common Formative Assessment - Title II - \$3,750, SS Curriculum Development - Title II - \$3,750, SS Instructional Materials - Title II - \$5,500				
No Progress Accomplished — Continue/Modify	X Discon	tinue		•

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 7:** To exceed our Masters scores from the 2021-2022 by 3% on the 8th grade U.S. History STAAR and 11th grade EOC STAAR assessment.

Evaluation Data Sources: Common Formative Assessments 8th Grade U.S. History Interim Assessment 8th Grade STAAR 11th Grade U.S. History Interim Assessment 11th Grade STAAR

Summative Evaluation: No progress made toward meeting Objective

Next Year's Recommendation: Increase rigor of instruction with more examples of New STAAR Item types with that properly align with the verb/skill in TEKS.

Strategy 1 Details	Reviews			
Strategy 1: All 7th and 8th Grade Honors teachers will receive continued support with aligning curriculum designed to		Formative		Summative
prepare students for success at the Honors level and their eventual success in future AP courses.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Growth in the 7th and 8th grade Common Formative Assessments.  Staff Responsible for Monitoring: Social Studies Coordinator  Funding Sources: SS Common Formative Assessment - Title II - \$3,750, SS Curriculum Development - Title II - \$3,750, SS Instructional Materials - Title II - \$5,500	5%	25%	35%	<b>→</b>
No Progress Accomplished — Continue/Modify	X Discon	tinue		

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 8:** To exceed our Masters scores from the 2021-2022 by 3% on the 8th grade Science & Biology STAAR assessment.

**Evaluation Data Sources:** Common Formative Assessments

8th Grade Science & Biology Interim Assessment

8th Grade Science & Biology STAAR

Summative Evaluation: Some progress made toward meeting Objective

Strategy 1 Details	Reviews			
Strategy 1: All 7th and 8th Grade Science and Biology Honors teachers will receive continued support aligning curriculum		Formative		Summative
designed to prepare students for success at the Honors level and their eventual success in future AP courses.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Growth in the 7th and 8th grade and Biology Common Formative Assessments.  Staff Responsible for Monitoring: Science Coordinator  Problem Statements: Student Achievement 4  Funding Sources: Assessment Writing, Instructional Materials - Title II - \$1,532.50, Science Instructional Coaches - State Comp Ed - \$71,296.50, District Instructional Science Coach - Title IV - \$44,165.50	30%	45%	50%	<b>→</b>
No Progress Accomplished — Continue/Modify	X Discon	tinue		

#### **Performance Objective 8 Problem Statements:**

#### **Student Achievement**

#### **Problem Statement 4**:

There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause**: Learning loss from Covid-19.

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 9:** To exceed our 2021-2022 performance at the Meets passing standard by 3% in grades 5th, 8th and Biology for Emergent Bilinguals and Special Education students.

**Evaluation Data Sources:** Common Formative Assessments

5th Grade, 8th Grade, Biology Interim Assessments 5th Grade STAAR, 8th Grade STAAR, Biology EOC

Summative Evaluation: Some progress made toward meeting Objective

Strategy 1 Details	Reviews			
Strategy 1: Provide in person and virtual professional learning opportunities for all science teachers. During each of these		Formative		Summative
professional learning opportunities, instructional emphasis will be placed on grade level priority standards, the 5E Instructional Model, and best practices to support English Learners and Special Education students.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase in student assessment results.  Staff Responsible for Monitoring: Science Coordinator	N/A	15%	40%	$\rightarrow$
Problem Statements: Student Achievement 4				
<b>Funding Sources:</b> Science Instructional Coaches - State Comp Ed - \$71,296, Science Instructional Coaches - Title I - \$88,551, Science Instructional Coaches, Substitutes, Instructional Materials, Professional Learning Travel - Title II - \$148,794, District Science Instructional Coach - Title IV - \$44,165.50				
Strategy 2 Details		Rev	views	
Strategy 2: Provide advanced learning structures by exposing students to extended learning opportunities through a Robotic		Formative Summa		
program.	Oct	Dec	Mar	June
<ul><li>Strategy's Expected Result/Impact: More students are exposed to hands on learning techniques in the field of science and technology.</li><li>Staff Responsible for Monitoring: Science Coordinator</li></ul>	25%	45%	80%	100%
Problem Statements: Student Achievement 4				
Funding Sources: Robotics Instructional Coach - Title II - \$47,320				
No Progress Continue/Modify	X Discon	tinue	•	

## **Performance Objective 9 Problem Statements:**

# **Student Achievement**

#### Problem Statement 4:

There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause**: Learning loss from Covid-19.

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 10:** Increase the percentage of graduates that are college, career, or military ready (CCMR) from 65% to 69% by August 2023.

#### **High Priority**

**HB3** Goal

Evaluation Data Sources: OnPoint Data Suite
Naviance College & Career for Students
College Board K-12
AP Scores
Assessments
TEA Verifier and Tracker
HB 3 Performance Measures
College Board and ACT Data Reports
On Point Data Early Warning Reports
Lone Star College-Montgomery Enrollment Data

Summative Evaluation: Met Objective

Strategy 1 Details	Reviews			
Strategy 1: Graduates who meet Texas Success Initiative (TSI) criteria in both Math and English, Language Arts &		Summative		
Reading (ELAR) will increase from 40% to 45% by June 2023.  Strategy's Expected Result/Impact: Yearly Targeted Goal Met.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: College Readiness Coordinator  ELA Coordinator  Math Coordinator	N/A	30%	45%	$\rightarrow$
Strategy 2 Details	Reviews			
<b>Strategy 2:</b> Graduates who earn an industry-based certification will increase from 25% to 27% by August 2023.		Formative		Summative
Strategy's Expected Result/Impact: Yearly Targeted Goal Met.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: CTE Director/CTE Coordinator	15%	N/A	65%	100%

Strategy 3 Details		Rev	iews		
<b>Strategy 3:</b> The number of Economically Disadvantaged graduates who meet CCMR will increase from 47% to 57% by		Formative		Summative	
June 2023.	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Yearly Targeted Goal Met.  Staff Responsible for Monitoring: CTE Director/CTE Coordinator/College Readiness Coordinator	N/A	30%	40%	100%	
Strategy 4 Details		Reviews			
<b>Strategy 4:</b> Provide all junior high 8th grade English and Math teachers instructional support for PSAT 8-9 in September		Formative			
2022. Campuses will communicate the benefits of PSAT 8-9 to parents and students.	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Increase high school readiness in Evidence-Based Reading & Writing (EBRW) and Math on the PSAT 8-9 from 37% to 40%  Staff Responsible for Monitoring: College Readiness Coordinator	5%	45%	50%	<b>→</b>	
Strategy 5 Details		Rev	iews	•	
<b>Strategy 5:</b> Provide classroom practice and instructional support to all students in grade 10 for the October PSAT/NMSQT	AT/NMSQT Formati	Formative		Summative	
assessment.	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Increase the percentage of students eligible to enroll in dual credit courses with PSAT scores from 36% to 40%.  Staff Responsible for Monitoring: College Readiness Coordinator	N/A	20%	35%	<b>→</b>	
Strategy 6 Details		Rev	iews	•	
Strategy 6: Utilize the AP Potential Report in annual student registration meeting to recruit under-represented student		Formative		Summative	
groups for AP courses.	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Increase in the number of 9-12 students enrolled in advanced classes by 1%.  Staff Responsible for Monitoring: College Readiness Coordinator	N/A	55%	60%	<b>→</b>	
Strategy 7 Details		Reviews			
Strategy 7: Provide instructional support and free tutoring for all Advanced Placement students prior to exams.		Formative		Summative	
Strategy's Expected Result/Impact: Increase in the number of 3-4-5 AP scores by 1%	Oct	Dec	Mar	June	
Staff Responsible for Monitoring: College Readiness Coordinator	N/A	25%	60%	<b>→</b>	

Strategy 8 Details		Reviews		
Strategy 8: Create a district process to fund dual credit fees for economically disadvantaged students.	Formative			Summative
Strategy's Expected Result/Impact: Increase dual credit participation for economically disadvantaged students by	Oct	Dec	Mar	June
1%.  Staff Responsible for Monitoring: College Readiness Coordinator  Equity Plan	N/A	30%	50%	<b>→</b>
No Progress Accomplished — Continue/Modify	X Discon	tinue		

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 11:** Increase CTE programs of study completers from 25% to 37%

**Evaluation Data Sources:** CLNA (Every 2 years) Current Data 2019-2022

Strategy 1 Details		Reviews			
Strategy 1: Align Certifications to Programs of Study, courses, and Scope and Sequences. Alignment to include a review of		Formative		Summative	
Version 2 and 3 Industry Based Certification list and curriculum/software used.	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Increase exposure to certification content for students.  Staff Responsible for Monitoring: CTE Director/ CTE Coordinator  Strategy 2 Details	15%	50%	80%	<b>→</b>	
Strategy 2 Details	Reviews				
Strategy 2: Instructional Guidance, support and training on certifications and strategies to increase student learning. The	Formative			Summative	
raining will include conferences, peer-teacher and district staff.  Strategy's Expected Result/Impact: Increase teacher understanding of certification requirements and expanded student learning.  Staff Responsible for Monitoring: CTE Director/ CTE Coordinator	Oct	Dec	Mar	June	
	N/A	N/A	15%	<b>→</b>	
Strategy 3 Details		Rev	iews		
Strategy 3: Provide industry standard hardware and software and equipment on all campuses.		Formative		Summative	
Strategy's Expected Result/Impact: Increase in student mastery demonstrated.	Oct	Dec	Mar	June	
Staff Responsible for Monitoring: CTE Director/ CTE Coordinator	10%	25%	40%	<b>→</b>	

Strategy 4 Details		Reviews		
Strategy 4: Continue building capacity of CTE Pathways/Programs of Study among teachers, counselors, and		Formative		
administrators, relating to concentrators and completers as analyzed by Perkins CLNA.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased knowledge and Completers Student Status across 9th - 12th grade.  Staff Responsible for Monitoring: CTE Director/ CTE Coordinator	35%	55%	60%	<b>→</b>
No Progress Accomplished Continue/Modify	X Discon	tinue		

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 12:** The 2023 drop out rate will be less than 2% for all students in 7th through 12th grades. This includes all 7 race/ethnic groups, Special Education, Homeless, Migrant, Foster Care, and EB students.

**Evaluation Data Sources: TAPR** 

Strategy 1 Details				
Strategy 1: Supporting the implementation and organization of extra curricular athletic programs throughout 7 - 12 grade	Formative			Summative
campuses will decrease student dropouts.	Oct	Dec	Mar	June
<b>Strategy's Expected Result/Impact:</b> Robust and competitive 7-12 athletic programs foster a sense of belonging among students who participate in them and are more likely to maintain regular attendance and participation in school; thus, facilitating the reduction of the district's overall dropout rate.	25%	50%	75%	100%
Staff Responsible for Monitoring: Athletic Director & Athletic Specialist				
Funding Sources: Athletic Specialist Salary - ESSER III - \$47,776.50				

Strategy 2 Details	Reviews			
Strategy 2: Secondary Campuses will receive monthly dropout reports from the office of the Dropout Prevention		Formative		Summative
Department.	Oct	Dec	Mar	June
Explanation of "School Start Window": it is the timeframe that returning students have to report back to school. It extends from first day of school in August, until the last Friday in September.  Any returning student not enrolled, nor attending any other school, or be enrolled in a homeschool program, by Friday, September 30th, 2022 is considered a dropout for the 2021-2022 school year.  Campuses will receive weekly dropout reports, as well as guidance and support from the Director for Dropout Prevention to reduce their campuses' dropout rates for the 2021-2022 school year. AP's and Social Services Liaisons for dropout prevention will collaborate in dropout recovery efforts.  After 9/30/22 campuses will receive monthly dropout reports, analysis and assistance from the Dropout Prevention Team to encourage dropouts to return to school, wherever they might be. Also, the dropout department will assist campuses to figure out ways to clear reported dropouts who might not be "real" dropouts. Recovery efforts continue until final submission to TEA which is around mid-January of 2023.  After last Friday in September, the dropout prevention efforts alternate between dropout recovery efforts for the 2021-2022 school year, and the dropout prevention efforts for the 2022-2023 school year. Dropout reduction [TEC 11.252(a)(3)(C)]  Strategy's Expected Result/Impact: The 2021-2022 (2022), and 2022-2023 (2023) drop out rates will be less than 2% for all students in 7th through 12th grades, in both years. This includes all 7 race/ethnic groups, Special Education, Homeless, Migrant, Foster Care, and EB students.  Staff Responsible for Monitoring: Director of Community Outreach and Dropout Prevention	90%	95%	100%	100%

CISD will prepare all students for graduation and post-secondary success by providing access to a high-quality curriculum that is TEKS-aligned, relevant, and delivered consistently using resources that engage students and challenge them in their learning at appropriate levels.

**Performance Objective 13:** High School - Dropout Prevention measures increases CISD graduation rate.

The best of the 4-year, 5-year or 6-year State Graduation rates is used for Domain I: All students, 7 race/ethnic groups, SpEd, and EB. The best of these graduation rates for the 2020 graduates was the 5-year rate at 97.3%.

Goal for 2021 graduates: The best of the 3 rates will increase from 97.4% to 97.5%. HB 3 Texas Consolidated State Plan and ESEA Section 1111(c)(4)(A): Graduation Rate, and Dropout reduction [TEC 11.252(a)(3)9C)]

**Evaluation Data Sources: TAPR** 

Strategy 1 Details	Reviews			
Strategy 1: Closely monitor age of regular education and special education of Calendar N students who are "continuers"	ars of		Summative	
(still enrolled pursuing 5 or 6th year graduation) to get positive non-dropout outcomes before aging out, 21, and 22 years of age respectively	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Every student when coded calendar N generates an automated email which is send directly to Latanza Gaddis, Social Services Liaison for Dropout Prevention, housed at Washington HS Alltenative Academic HS.  Staff Responsible for Monitoring: Rod Chaves and Latanza Gaddis, Social Services Liaison for dropout prevention	N/A	N/A	N/A	$\rightarrow$
No Progress Accomplished — Continue/Modify	X Discor	ntinue		

# Goal 2: School Leadership and Fiscal Responsibility

CISD will foster the development of successful and dynamic leaders who effectively and efficiently manage their teams and fiscal resources.

**Performance Objective 1:** Develop a district-wide system to evaluate effective utilization of funds/resources appropriated to staffing needs and increasing the performance of student sub populations.

**Evaluation Data Sources:** Audit Report Financial Accountability Rating System of Texas (FIRST) Report Education Resource Group (ERG) ranking Texas Smart Schools Rating

Strategy 1 Details	Reviews			
Strategy 1: Maintain high academic results in a cost-effective manner.		Summative		
Strategy's Expected Result/Impact: Develop and adopt fiscally responsible budget to meet Board and instructional	Oct	Dec	Mar	June
goals.  Staff Responsible for Monitoring: Chief Financial Officer  Funding Sources: Indirect Costs Maintain Services to Students - ESSER II - \$1,940,270, Indirect Costs Maintain Services to Students - ESSER III - \$8,051,974	60%	75%	95%	100%
Strategy 2 Details				
<b>Strategy 2:</b> Provide essential positions needed to accommodate growth in student population and to address unique campus needs.		Formative		Summative
Strategy's Expected Result/Impact: Provide the necessary resources to allow the District to recruit and hire the most	Oct	Dec	Mar	June
qualified candidates.  Staff Responsible for Monitoring: Chief Financial Officer	40%	65%	95%	100%
<b>Funding Sources:</b> Federal Programs Compliance Support - Title II - \$28,091, ESSER Grant Compliance Support - ESSER III - \$95,147, Federal Programs Compliance Support - Title I - \$277,694, Elementary Administrative Support - ESSER II - \$35,000				

Strategy 3 Details	Reviews			
<b>Strategy 3:</b> Provide financial support for integration of technology in instructional and administrative programs.	Formative			Summative
Strategy's Expected Result/Impact: Instructional technology integration will increase student outcomes on local and state assessments.  Staff Responsible for Monitoring: Chief Financial Officer, Director of Instructional Technology		Dec	Mar	June
		65%	95%	100%
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# Goal 2: School Leadership and Fiscal Responsibility

CISD will foster the development of successful and dynamic leaders who effectively and efficiently manage their teams and fiscal resources.

Performance Objective 2: Continue to analyze, research and investigate current and future facility needs.

**Evaluation Data Sources:** Population and Survey Analyst (PASA) Study

Summative Evaluation: Met Objective

Strategy 1 Details	Reviews			
Strategy 1: Continued engagement with the Long-Range Planning Committee and our community as a whole to educate the community regarding future facility needs.  Strategy's Expected Result/Impact: Engage community through virtual and in-person meetings that complement the planning committee's process.  Staff Responsible for Monitoring: Assistant Superintendent of Operations, Chief Financial Officer	Formative			Summative
	Oct	Dec	Mar	June
	25%	50%	75%	100%
Strategy 2 Details	Reviews			
Strategy 2: Continued study of current student locations, potential growth based on new housing trends occurring within the district, student relocation patterns throughout the District, and economic factors which are unique to the District.  Strategy's Expected Result/Impact: Evaluate the ability to accommodate growth within our existing facilities and plan for future facility needs based on enrollment trends.  Staff Responsible for Monitoring: Assistant Superintendent of Operations, Chief Financial Officer	Formative			Summative
	Oct	Dec	Mar	June
	N/A	50%	75%	100%
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	1

## Goal 3: Recruitment, Development, and Retention of Staff

CISD will recruit, develop, and retain a highly-qualified staff to ensure effective instruction for all students.

**Performance Objective 1:** Implement a plan to attract and retain highly effective teachers to work at hard to staff campuses.

Evaluation Data Sources: TAPR reports Social Media engagement data Job Fair registration data Position Control spreadsheets Frontline Vacancy reports

Strategy 1 Details		Reviews		
Strategy 1: Revised 7/19/23: Utilize all available resources, including colleges, universities, regional education service		Formative	Formative	
centers, education-related professional organizations, job fairs, TEA certification pathways, alternative certification programs, and in-house recruitment of degreed paraprofessionals to recruit quality, diverse applicant pools, particularly in	Oct	Dec	Mar	June
identified shortage areas and for high need campuses in accordance with DBA Legal, DC Legal, DC Local, and Title II Requirements.  Strategy's Expected Result/Impact: Build/enhance partnerships with said resources to recruit quality, diverse applicant pools, particularly in identified shortage areas and for high needs campuses.  Staff Responsible for Monitoring: Director of HR, Asst. Dir. HR, HR Coordinator, Recruiter  Funding Sources: Retention Stipend - ESSER II - \$1,928,254, HR Recruitment Strategies - Title I - \$44,658, HR Recruitment Strategies - Title II - \$40,000	70%	80%	90%	100%
Strategy 2 Details		Rev	iews	
Strategy 2: Continue to enhance the use of technology, including Indeed, Linked In, Facebook, Twitter, virtual job fair		Formative		Summative
platforms, and electronic job boards, to attract and source quality applicants in an efficient and effective manner.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Utilize all electronic resources to attract and source quality applicants in an efficient and effective manner.  Staff Responsible for Monitoring: Director of HR, Asst. Dir. HR, HR Coordinator, Recruiter	60%	70%	90%	100%

Strategy 3 Details	Reviews			
Strategy 3: 7/19/23: Recruit qualified peace officers and/or security personnel by developing and advertising job		Formative		
descriptions of the duties of peace officers and/or security personnel, as determined by the Board, and identified in Local CKE and CKEA.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Attract and retain highly qualified peace officers and/or security personnel.  Staff Responsible for Monitoring: Director of HR, Asst. Dir. HR, HR Coordinator, Recruiter	N/A	N/A	N/A	$\rightarrow$
No Progress Accomplished — Continue/Modify	X Discon	ntinue		

## Goal 3: Recruitment, Development, and Retention of Staff

CISD will recruit, develop, and retain a highly-qualified staff to ensure effective instruction for all students.

Performance Objective 2: Implement a professional learning plan focused on the diverse needs of staff.

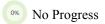
Evaluation Data Sources: Novice Teacher PD checklist

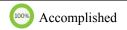
Staff Retention data

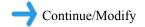
Summative Evaluation: Significant progress made toward meeting Objective

**Next Year's Recommendation:** Continue with Strategy 1.

Strategy 1 Details		Rev	views	
Strategy 1: To ensure novice teachers who are in 0-1 years are provided with professional learning opportunities and		Formative		Summative
support.	Oct	Dec	Mar	June
<b>Strategy's Expected Result/Impact:</b> Teachers will complete requirements for the Novice Teacher Academy and be supported by a mentoring teacher.				•
Staff Responsible for Monitoring: Coordinator of Gifted, Professional Programs and Mentorships	25%	50%	75%	7
Problem Statements: Student Achievement 4				
<b>Funding Sources:</b> Professional Development: Intro to CISD - ESSER II - \$650,000, Novice Teacher Academy Staff Development - Title II - \$20,000				
Strategy 2 Details	Reviews			
<b>Strategy 2:</b> Provide additional support to targeted campus administrators with special emphasis on novice principals, 0-3		Formative		Summative
years, related to hiring practices, employee growth, and employee performance.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Campus administrators will have the ability to hire more effective teachers and identify, support, and document staff performance concerns to improve instruction and campus performance.  Staff Responsible for Monitoring: Director of HR, Asst. Dir. HR, HR Coordinator	60%	70%	85%	$\rightarrow$
Strategy 3 Details		Rev	views	
<b>Strategy 3:</b> 7/19/23: Assist paraprofessionals to meet certification requirements and/or highly qualified requirements	Formative S			Summative
through assessment and acquisition of the TEA Educator Aide certification, access to quality professional development and hosting Grow Our Own events to educate and support paraprofessionals on acquisition of a bachelor's degree.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase quality, diverse applicant pools, particularly in identified shortage areas and for high needs campuses, in accordance with DBA Legal, DC Legal, DC Local, and Title II Requirements.  Staff Responsible for Monitoring: Director of HR, Asst. Dir. HR, HR Coordinator, Recruiters	N/A	N/A	N/A	$\rightarrow$









## **Performance Objective 2 Problem Statements:**

## **Student Achievement**

## Problem Statement 4:

There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause**: Learning loss from Covid-19.

## Goal 3: Recruitment, Development, and Retention of Staff

CISD will recruit, develop, and retain a highly-qualified staff to ensure effective instruction for all students.

**Performance Objective 3:** Implement a plan to retain highly effective staff.

Evaluation Data Sources: Staff Retention data

**TAPR Reports** 

Position Control spreadsheets Frontline Vacancy reports

Strategy 1 Details		Reviews		
Strategy 1: Retain novice teachers (0-1 years of experience) at a rate of 90% or above.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Identify trends over time and assess each campus' effectiveness in retaining novice teachers.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Director of HR, Asst. Dir. HR, HR Coordinator, Recruiter	50%	60%	80%	$\rightarrow$
Strategy 2 Details	Reviews			
Strategy 2: Provide screening assistance with administrator applicants to support campus efforts to recruit diverse	Formative			Summative
leadership with the intended result of increasing the percentage of Hispanic Administrators by up to 1%.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase the percentage of Hispanic Administrators by up to 1%.  Staff Responsible for Monitoring: Director of HR, Asst. Dir. HR, HR Coordinator, Recruiter  Funding Sources: Implement Early Hiring for Qualified Staff - ESSER III - \$4,863,380	50%	60%	70%	$\rightarrow$
Strategy 3 Details		Rev	iews	
Strategy 3: Build the capacity of current and potential future leaders by providing research based training opportunities that		Formative		Summative
address effective leadership practices.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Create a pipeline of future leaders.  Staff Responsible for Monitoring: Directors of School Improvement	35%	65%	90%	100%

Strategy 4 Details		Reviews		
<b>Strategy 4:</b> 5/13/23: Retain highly qualified educators by engaging in meaningful consultation and examining relevant data		Formative		
to understand educators' most pressing needs, including potential root causes, through hiring surveys, review of informal complaints/concerns and exit surveys as required by ESEA section 2102 (d)(3) and 2102(b)(3).	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Retain more highly qualified teachers by developing systems/solutions to address educators' most pressing needs.  Staff Responsible for Monitoring: Director of HR, Asst. Dir. HR, HR Coordinator, Recruiter	N/A	N/A	N/A	<b>→</b>
No Progress Accomplished — Continue/Modify	X Discor	ntinue		

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

**Performance Objective 1:** Provide staff development for school leadership addressing the diversity and unique needs of students.

**Evaluation Data Sources:** Eduphoria Credit for staff development

Attendance Rosters

**Summative Evaluation:** Exceeded Objective

Strategy 1 Details		Reviews		
Strategy 1: Provide professional learning opportunities for clinic assistants to improve their knowledge and skills to assist		Formative		Summative
the school nurse in caring for students.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: School nurses will be provided trained support personnel to care for students as evidenced by at least 75% of clinic assistants attending at least one learning opportunity.  Staff Responsible for Monitoring: Principals, Director of Health Services, Professional Health Services Specialist	50%	60%	100%	100%
Funding Sources: Extra Duty/Substitute Pay - Title IV - \$1,590				
Strategy 2 Details		Rev	riews	
Strategy 2: Continue to provide enhanced professional learning opportunities for nursing staff to ensure nurses are prepared		Formative		Summative
to provide safe and effective care to all students.	Oct	Dec	Mar	June
<b>Strategy's Expected Result/Impact:</b> Students will be provided with safe and effective nursing care to meet their individual needs as evidenced by 100% of school nurses attending at least two professional learning opportunities this school year.	45%	75%	100%	100%
Staff Responsible for Monitoring: Principals, Director of Health Services, Professional Health Services Specialist				
<b>Funding Sources:</b> Extra Duty/Substitute Pay Health Services - Title IV - \$26,050, Supplies/Reference Books Health Services - Title IV - \$13,495, Professional Dues Health Services - Title II - \$12,601, Supplies/Resources Health Services - Title II - \$2,399				
No Progress Continue/Modify	X Discon	tinue	1	1

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

**Performance Objective 2:** Implement active outreach to families of every student providing two way communication at least annually through surveys, participation in school decision making committees, and/or parent forums. Part A- English Language Acquisition, Language Enhancement, and Academic Achievement Act SEC. 3101. [20 U.S.C. 6811]

**Evaluation Data Sources:** Document parent attendance/participation to events, and forums. Count the number of parents who returned surveys, participated in committees, for example in rezoning of school committees.

Reviews				
	Formative			
Oct	Dec	Mar	June	
40%	80%	85%	100%	
	Rev	iews		
	Formative		Summative	
Oct	Dec	Mar	June	
40%	90%	90%	100%	
	40% Oct	Formative Oct Dec 40% 80%  Revi Formative Oct Dec	Formative Oct Dec Mar 40% 80% 85%  Reviews  Formative Oct Dec Mar	

Strategy 3 Details		Rev	iews	
Strategy 3: Interview Newcomers identified as SIFE (Students with Interrupted Formal Education) to offer Newcomers	Formative			Summative
Program for SIFE students at WHS. Also, make them aware of community resources.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Prevents SIFE Newcomers from Dropping out.  Staff Responsible for Monitoring: Director Community Outreach and Dropout Prevention	40%	95%	95%	100%
No Progress Accomplished Continue/Modify	X Discon	tinue		

## **Performance Objective 2 Problem Statements:**

## **Student Achievement**

**Problem Statement 3**: In the 2022-2023 school year 34% of first grade students are unable to read at grade level. **Root Cause**: Lack of embedded professional development opportunities to assist teacher in providing interventions to students with significant gaps in foundational literacy skills.

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

**Performance Objective 3:** To increase economically disadvantaged students within GT to mirror the district's demographic within 3% of overall subpopulations.

Summative Evaluation: Significant progress made toward meeting Objective

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> Utilize alternative evaluations for gifted identification that is non-bias.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> To increase economically disadvantaged students within GT to mirror the district's demographic within 3% of overall sub-populations.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Coordinator of Gifted Programs, Professional Programs, and Mentorships  Problem Statements: Student Achievement 4	25%	50%	75%	$\rightarrow$
Strategy 2 Details		Rev	iews	
Strategy 2: Increase enrichment pull-out programs and professional learning opportunities for campuses that are under-		Formative		Summative
identified in the Gifted Programs.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: To increase economically disadvantaged students within GT to mirror the district's demographic within 3% of overall sub-populations.  Staff Responsible for Monitoring: Coordinator of Gifted Programs, Professional Programs, and Mentorships	25%	50%	75%	1
Problem Statements: Student Achievement 4				
No Progress Continue/Modify	X Discon	tinue	•	•

## **Performance Objective 3 Problem Statements:**

## **Student Achievement**

#### **Problem Statement 4**:

There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause**: Learning loss from Covid-19.

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

**Performance Objective 4:** Implement Safe Schools Plan.

**Evaluation Data Sources:** Transportation Tracking Report

Nurse Clinic Assessments and Evaluations

Strategy 1 Details				
Strategy 1: Develop and implement procedures and systems to improve the preparedness and response efforts of the school		Formative		Summative
district.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Students will be provided a safe learning environment.  Staff Responsible for Monitoring: Director of Health Services, Director of Transportation, Assistant Director of Transportation	25%	50%	75%	100%
<b>Funding Sources:</b> Professional Nursing and Clinical Staff - ESSER III - \$459,666, Professional Nursing and Clinical Staff - ESSER II - \$33,600, Transportation Tracking System - ESSER III - \$840,000, Health Services Clinical Staff and Indirect Costs - ESSER III - \$5,469,500				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

Performance Objective 5: Increase quality instructional time by decreasing the incidents of students removed from the classroom for ISS, OSS, and/or DAEP

**Evaluation Data Sources:** District Out of Placement Rates

Professional Learning Agendas/Presentation

Strategy 1 Details		Reviews			
Strategy 1: Continued training and support for campus leaders to strengthen campus-wide support, alternatives to out of		Formative		Summative	
placement, and problem-solving teams.  Strategy's Expected Result/Impact: Removal rates for African American students will be proportionate to other district student groups.  Staff Responsible for Monitoring: Director of Student Support Services  Results Driven Accountability - Equity Plan Funding Sources: Professional Learning - Title II - \$10,000	Oct 20%	Dec 50%	Mar 75%	June	
Strategy 2 Details		Rev	iews		
Strategy 2: Examine and implement educational resources (BASE Education, Mental Health Specialist support) to provide		Formative		Summative	
information and awareness on substance use and utilize as a preventative and as an intervention to decrease repetitive visits to ISS, OSS, and DAEP.	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Decrease repeated placements of students in ISS, OSS, and DAEP.  Staff Responsible for Monitoring: Coordinator of Guidance & Counseling Director of Student Support Services  Funding Sources: Professional Learning Counseling - Title IV - \$8,000, Professional Learning Counseling - Title II - \$3,000	15%	N/A	55%	<b>→</b>	
No Progress Accomplished — Continue/Modify	X Discon	tinue	l	1	

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

**Performance Objective 6:** Establish Multi-Tiered Systems of Supports to address schoolwide, classroom and student specific concerns and monitor fidelity of implementation on campuses.

**Evaluation Data Sources:** Branching Minds Campus Reports

Branching Minds Professional Learning Agendas, Presentations and attendance.

Foundations Implementation Rubrics

Problem-solving Teams

Social Emotional Learning Playbook - training and support

Strategy 1 Details	Reviews			
Strategy 1: Continue supporting systems that proactively integrate social emotional learning to support student academic		Formative		
and personal growth.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Schools establish and implement a plan aligned to schoolwide systems to support students' academic, behavioral and emotional success.  Staff Responsible for Monitoring: Director of Student Support Services	5%	30%	70%	<b>→</b>
<b>Funding Sources:</b> Student Support Instructional Coaches - Title I - \$172,688, Professional Learning - Title II - \$25,000, Social Emotional Learning/Foundations - Extra Duty - Title IV - \$20,000				

Strategy 2 Details		Rev	iews	
<b>Strategy 2:</b> Support and monitor the implementation of Positive Behavior Interventions & Supports at the Schoolwide, Classroom and individual student level.		Formative		Summative
Strategy's Expected Result/Impact: School Foundations processes in writing Observations Professional Learning in all areas New Teacher Support and Professional Learning Professional learning for administrators and Counselors. Decrease in out of placement and referrals Staff Responsible for Monitoring: Director of Student Support Services  Funding Sources: Student Support Instructional Coaches State Comp Ed - \$179,573, Title IV - Title IV - \$60,000	Oct 25%	Dec 45%	Mar 75%	June
Strategy 3 Details		Rev	iews	
<b>Strategy 3:</b> Support campuses in analyzing the implementation and success of interventions by monitoring student plans as		Formative		Summative
well as the overall fidelity of interventions on campus.  Strategy's Expected Result/Impact: Increase of Branching Minds on Campus	Oct	Dec	Mar	June
Completion of Student Plans for academic and behavioral interventions.  Branching Minds Intervention usage indicates recommended research-based interventions and supports are implemented.  Monitor the movement of students support (Tier I, Tier II, Tier III,)  Staff Responsible for Monitoring: Director of Student Support Services.	10%	25%	75%	$\rightarrow$
Stan Responsible for Monitoring. Director of Student Support Services.				
<b>Funding Sources:</b> Intervention Tracking to Support and Identify At-Risk Students Professional Learning Branching Minds - Title IV - \$20,000, Student Support Services Instructional Coach - ESSER III - \$112,579, Professional Learning - Title II - \$10,000				
No Progress Continue/Modify	X Discon	tinue		

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

**Performance Objective 7:** Create multiple opportunities for families/community stakeholders to provide feedback regarding district and campus communication, improve campus climate and identify barriers to parent engagement.

Strategy 1 Details		Reviews		
Strategy 1: Provide communications regarding District initiatives, programs, meetings, activities, operations, and leadership		Formative		Summative
within and among all departments and schools through a variety of media. This includes the CISD website, newsletters, email announcements, campus/District meetings, newspaper, radio, television, and social media.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased knowledge about the District and its programs; increased engagement Staff Responsible for Monitoring: Director of Communications	50%	75%	100%	100%
Strategy 2 Details	Reviews			
Strategy 2: Title I campuses will provide CIPs, Family Engagement Policy, and parent notices to parents in English and	Formative			Summative
Spanish.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased parental engagement Staff Responsible for Monitoring: Director of Communications	50%	75%	100%	100%
Strategy 3 Details		Rev	iews	•
Strategy 3: Conroe ISD will involve stakeholders in determining programs and activities needed to address the learning		Formative		Summative
needs of students, staff, and community.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased stakeholder engagement and program/activity participation Staff Responsible for Monitoring: Director of Communications	50%	75%	100%	100%

Strategy 4 Details		Rev	iews	
Strategy 4: To the extent possible, the district will make all communications, regardless of the medium, relating to student		Formative		Summative
safety available in both English and Spanish.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased knowledge about the District and its programs; increased engagement Staff Responsible for Monitoring: Director of Communications	50%	75%	100%	100%
Strategy 5 Details	Reviews			
Strategy 5: Elicit comments, suggestions, and questions from parents/families/communities/businesses through CISD		Formative		Summative
website, social media, and e-mail.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased engagement Staff Responsible for Monitoring: Director of Communications	50%	75%	100%	100%
No Progress Accomplished Continue/Modify	X Discon		•	•

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

Performance Objective 8: Provide support to students, families and staff to address substance use awareness, bullying and violence prevention, mental health awareness and suicide prevention and intervention.

**Evaluation Data Sources:** Participation

Presentations Agendas Feedback Surveys and Exit Tickets

Strategy 1 Details		Rev	iews	
Strategy 1: Facilitate and encourage participation in community presentations, outside speakers, parent panels, training for		Formative		Summative
suicide prevention and intervention and substance use prevention/intervention/awareness.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase participation - attendance Increase community partnerships				
Staff Responsible for Monitoring: Coordinator of Guidance & Counseling Director of Student Support Services	20%	30%	75%	100%
Funding Sources: Speakers and Community Events Counseling - Title IV - \$54,000				
Strategy 2 Details		Rev	iews	
Strategy 2: Continue the partnership and collaboration with community stakeholders and mental health providers to help		Formative		Summative
provide support for families and students through connections of mental health resources.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Improved access to mental health services as measured by the number of students accessing services. (Yes2Youth, Tri-County, T-CHATT, Community Resource Fair, Wellness Fair)  Staff Responsible for Monitoring: Coordinator of Guidance & Counseling  Director of Student Support Services	15%	35%	75%	100%

Strategy 3 Details		Rev	iews		
Strategy 3: Develop opportunities to inform parents/guardians on a variety of social and emotional health issues. This		Formative		Summative	
includes information and prevention of 1) maltreatment and child abuse; 2) sex/human trafficking; 3) dating violence; 4) suicide, self-harm, and identifying other mental health concerns; 5) responsible use of social media, including sexting and	Oct	Dec	Mar	June	
the law; 6) alcohol, tobacco, and substance abuse, including vaping; and 7) bullying and conflict resolution.	N/A				
<b>Strategy's Expected Result/Impact:</b> Support students' social-emotional well-being, mental health, and safety by adding resources, increasing communication, and addressing mental health concerns while lowering the number of bullying incidents throughout the district.		40%	55%	100%	
Staff Responsible for Monitoring: Director of Student Support Services					
Charles and Data Ha		D	•		
Strategy 4 Details		Rev	iews		
Strategy 4: Provide professional learning to staff and students to support bullying prevention, identification, response to		Formative		Summative	
and reporting of bullying or bully-like behavior. The District will follow the policies of the Board of Education FFI, FDB, FFF, FFH, and FFB relating to the prevention of bullying. Procedures for reporting bullying can be found under CISD's	Oct	Dec	Mar	June	
local policy at https://pol.tasb.org/PolicyOnline/PolicyDetails?key=909&code=FFI.	N/A	N/A			
<b>Strategy's Expected Result/Impact:</b> Support students' social-emotional well-being, mental health, and safety by lowering the number of bullying incidents throughout the district.			50%	7	
Staff Responsible for Monitoring: Director of Student Support Services					
No Progress Accomplished — Continue/Modify		l			

CISD will strive to cultivate a safe, positive, and collaborative school culture, conducive to learning, by creating and implementing specific behavioral expectations and management systems, developing responsive student support teams that focus on the needs of every student, and enhancing two-way communication and building partnerships with parents and the community in accordance with the education standards outlined by the State and the values of our community.

**Performance Objective 9:** Provide professional learning and support for campus counselors in order to support the mental health and social and emotional well being of students.

**Evaluation Data Sources:** Presentations

Agendas Attendance Student Feedback/Surveys Intervention Plan Implementation Student Participation

Strategy 1 Details		Rev	iews	
Strategy 1: Provide professional learning and support for school counselors in working with students at developmentally		Formative		Summative
appropriate levels to teach social and emotional skills through individual meetings, small groups and classroom guidance.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase professional growth in school counselors Decrease in behavior incidents Increase participation in Why Try, STAR/LIFT programs, Social Emotional Learning Playbook, counselor guidance lessons, and Dispute Resolution Center.  Staff Responsible for Monitoring: Coordinator of Guidance & Counseling Director of Student Support Services  Funding Sources: Why Try - Title IV - \$16,000, Crisis Intervention Specialist - State Comp Ed - \$92,869, Professional Learning - Title II - \$5,000	25%	40%	75%	100%

Strategy 2 Details		Reviews		
Strategy 2: Provide professional learning and support for school counselors and campus leadership in the Comprehensive		Formative		Summative
Counseling Model.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased implementation of the Comprehensive Counseling Model as shown by counseling plans and documentation.  Staff Responsible for Monitoring: Coordinator of Guidance & Counseling Director of Student Support Services.  Funding Sources: Materials for Training Counseling - Title IV - \$4,000	25%	50%	75%	100%
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	•

CISD will deliver meaningful instruction through objective-driven lessons and rigorous learning experiences using appropriate technology and instructional resources, and CISD will analyze data from ongoing formative assessments to foster the development of critical-thinking skills for all learners.

Performance Objective 1: Student access to devices and wireless. Maintain network security and cybersecurity.

Evaluation Data Sources: Obtaining devices and monitoring systems

Strategy 1 Details		Reviews		
Strategy 1: Replacing aging chrome books and computers as funding allows		Formative		Summative
Strategy's Expected Result/Impact: Updated devices to make sure devices work with testing.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Director of Network Services	25%	50%	55%	<b>→</b>
Strategy 2 Details	Reviews			
Strategy 2: Establish redundant network, internet connections and generated power for key locations to limit outages.		Formative		Summative
Strategy's Expected Result/Impact: Increased stability and uptime	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Director of Network Services	25%	50%	55%	<b>+</b>
Strategy 3 Details		Rev	iews	
Strategy 3: Configure internal and external systems to prevent security intrusions.	Formative			Summative
Strategy's Expected Result/Impact: Network security	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Director of Network Services	25%	50%	65%	<b>→</b>

Strategy 4 Details		Rev	iews	
Strategy 4: Cybersecurity: Scan systems for Personally identifiable information (PII) and secure or remove any findings as		Formative		Summative
well as maintain internal phishing campaigns.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Safeguarding confidential information Staff Responsible for Monitoring: Director of Network Services	25%	40%	40%	<b>→</b>
No Progress Accomplished — Continue/Modify	X Discon	tinue		

CISD will deliver meaningful instruction through objective-driven lessons and rigorous learning experiences using appropriate technology and instructional resources, and CISD will analyze data from ongoing formative assessments to foster the development of critical-thinking skills for all learners.

**Performance Objective 2:** Increase the utilization of district funded digital resources and increase productivity through updated district programs and hardware.

**Evaluation Data Sources:** SeeSaw, Canvas, Texquest, Google Management Console, and other application usage reports.

Strategy 1 Details		Rev	iews	
Strategy 1: Focus Professional Learning on how teachers can increase engagement using Learning Management Systems.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Students are using Canvas and Seesaw to support their learning with a 5% increase from the previous school year.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Coordinator of Instructional Technology and Coordinator of Virtual Instruction  Funding Sources: Seesaw Subscription K-2 - ESSER III - \$77,000	N/A	50%	55%	$\rightarrow$
Strategy 2 Details	Reviews			•
Strategy 2: Focus Professional Learning on embedding TexQuest resources in classroom instruction.		Formative		Summative
Strategy's Expected Result/Impact: Students are using TexQuest resources to access information to support their learning with a 5% growth in usage from from the previous school year.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Coordinator of Instructional Technology and Coordinator of Virtual Instruction	N/A	10%	20%	+
Strategy 3 Details		Rev	iews	•
Strategy 3: Model and support technology integration in all content area classrooms.	Formative			Summative
Strategy's Expected Result/Impact: Instructional Technology coaches are utilized to assist teachers in the planning	Oct	Dec	Mar	June
and modeling of technology integration  Staff Responsible for Monitoring: Instructional Technology Coordinator	N/A	50%	75%	<b>\rightarrow</b>

Strategy 4 Details		Rev	iews		
Strategy 4: Maintain and support summer school enrollment website to streamline registration process.		Formative		Summative	
<b>Strategy's Expected Result/Impact:</b> Increases communication related to summer school and reduces paperwork between parents and campus staff.	Oct	Dec	Mar	June	
Staff Responsible for Monitoring: Coordinator of Information Systems	10%	50%	90%	100%	
Funding Sources: Programmer - ESSER II - \$119,542					
Strategy 5 Details		Rev	iews		
Strategy 5: Provide updated student devices to support instruction and assessment.		Formative		Summative	
<b>Strategy's Expected Result/Impact:</b> Student devices are prepared according to district standards for distribution to campuses.	Oct	Dec	Mar	June	
Staff Responsible for Monitoring: Coordinator of Instructional Technology	45%	60%	80%	-	
Funding Sources: Student Device Technician - Title IV - \$42,634					
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	•	

CISD will deliver meaningful instruction through objective-driven lessons and rigorous learning experiences using appropriate technology and instructional resources, and CISD will analyze data from ongoing formative assessments to foster the development of critical-thinking skills for all learners.

Performance Objective 3: To meet or exceed our 2021-2022 goals of 5% increase on the STAAR assessment at the Mastery scores level in all subjects tested.

**Evaluation Data Sources:** Common Formative Assessments

Interim Assessments STAAR Assessments

Summative Evaluation: Significant progress made toward meeting Objective

Strategy 1 Details		Reviews			
<b>Strategy 1:</b> Provide training opportunities for teachers to plan high quality research projects through the Texas Performance		Formative		Summative	
Standards Project (TPSP).	Oct	Dec	Mar	June	
<b>Strategy's Expected Result/Impact:</b> To meet or exceed our 2021-2022 goals of 5% increase on the STAAR assessment at the Mastery scores level in all subjects tested.					
Staff Responsible for Monitoring: Coordinator of Gifted Programs, Professional Programs, and Mentorships	30%	50%	75%	7	
Problem Statements: Student Achievement 4					
Strategy 2 Details		Rev	iews		
Strategy 2: Provide educators with effective, research-based professional learning focusing on differentiation for the gifted		Formative		Summative	
learner.	Oct	Dec	Mar	June	
<b>Strategy's Expected Result/Impact:</b> To meet or exceed our 2021-2022 goals of 5% increase on the STAAR assessment at the Mastery scores level in all subjects tested.	O.F.W.	FOW	750		
Staff Responsible for Monitoring: Coordinator of Gifted Programs, Professional Programs, and Mentorships	25%	50%	75%	100%	
Problem Statements: Student Achievement 4					
Funding Sources: GT District Instructional Coach - Title IV - \$92,348, GT Challenge Teachers - ESSER II - \$140,000, GT Program Support - ESSER II - \$17,500					
No Progress Continue/Modify	X Discon	tinue			

## **Performance Objective 3 Problem Statements:**

## **Student Achievement**

#### **Problem Statement 4**:

There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause**: Learning loss from Covid-19.

CISD will deliver meaningful instruction through objective-driven lessons and rigorous learning experiences using appropriate technology and instructional resources, and CISD will analyze data from ongoing formative assessments to foster the development of critical-thinking skills for all learners.

**Performance Objective 4:** Meet or exceed a 5% increase of Emergent Bilinguals (EBs) served in Bilingual and ESL will advance one TELPAS proficiency level over the previous year in grades 1-12.

**Evaluation Data Sources:** Summit K-12 Usage (select campuses) Informal teacher observations on participation and engagement TELPAS

Strategy 1 Details Reviews				
Strategy 1: Provide teachers with instructional strategies/accommodations to scaffold instruction according to the various	Formative			Summative
language proficiencies and language domains.	Oct	Dec	Mar	June
<b>Strategy's Expected Result/Impact:</b> Growth in percentage of EB students who progress one proficiency level on TELPAS composite rating in grades 1-12.	150/	2004	FOOV	10004
Staff Responsible for Monitoring: Bilingual and ESL Director and Specialist	15%	20%	50%	100%
Results Driven Accountability				
Funding Sources: Instructional Coach - Title III - \$256,200, Extra Duty Pay - Title III - \$25,000				
S	Reviews			
Strategy 2 Details		Rev	iews	
Strategy 2: Provide professional development on the 7 Steps to an Interactive Language-Rich Classroom to support English		Formative	iews	Summative
<b>Strategy 2:</b> Provide professional development on the 7 Steps to an Interactive Language-Rich Classroom to support English language development of long-term EBs.	Oct		iews Mar	<b>Summative June</b>
Strategy 2: Provide professional development on the 7 Steps to an Interactive Language-Rich Classroom to support English language development of long-term EBs.  Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on	Oct	Formative		
Strategy 2: Provide professional development on the 7 Steps to an Interactive Language-Rich Classroom to support English language development of long-term EBs.  Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on TELPAS composite rating in grades 1-12.	Oct	Formative		_
Strategy 2: Provide professional development on the 7 Steps to an Interactive Language-Rich Classroom to support English language development of long-term EBs.  Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on		Formative Dec	Mar	June
Strategy 2: Provide professional development on the 7 Steps to an Interactive Language-Rich Classroom to support English language development of long-term EBs.  Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on TELPAS composite rating in grades 1-12.		Formative Dec	Mar	June

Strategy 3 Details	Reviews			
Strategy 3: Provide professional development on Sheltered Instruction in the Content Areas to support English language		Formative		Summative
development of newcomer EBs.  Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on TELPAS composite rating in grades 1-12.  Staff Responsible for Monitoring: Bilingual and ESL Director and Specialist  Results Driven Accountability  Funding Sources: Contracted Services Consultant for EB - Title III - \$18,000, Instructional Materials for EB - Title III - \$10,000, Curriculum and Instruction for EB - Title IV - \$14,000	Oct 20%	Dec 30%	Mar 65%	June 100%
Strategy 4 Details		Rev	iews	
Strategy 4: Provide professional development on TELPAS Proficiency Level Descriptors (PLDs) and how to create		Summative		
targeted student language learning objectives.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on TELPAS composite rating in grades 1-12.  Staff Responsible for Monitoring: Bilingual and ESL Director and Specialist	15%	25%	75%	100%
Results Driven Accountability				
Funding Sources: Summer School - Title III - \$256,200				
Strategy 5 Details		Rev	iews	
Strategy 5: District instructional coach support at identified campuses focused on targeted instructional planning, use of		Formative		Summative
English Language Proficiency Standards (ELPS) and familiarity with PLDs to provide students increased opportunities to develop the skills they lack in each language domain.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on TELPAS composite rating in grades 1-12.	10%	30%	65%	100%
Staff Responsible for Monitoring: Bilingual and ESL Director and Specialist				
Results Driven Accountability				
<b>Funding Sources:</b> Secondary Instructional Coach - Title III IMM - \$89,100, Elementary Instructional Coach - Title III - \$256,200, Instructional Materials - Title III - \$176,900				

Strategy 6 Details	Reviews			
Strategy 6: Use of an interdisciplinary approach to teaching English language skills to EBs in the context of each area of	Formative Su			Summative
study.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on TELPAS composite rating in grades 1-12.	150/	250/	60%	100%
Staff Responsible for Monitoring: Bilingual and ESL Director and Specialist	15%	35%	60%	100%
Results Driven Accountability				
Funding Sources: Summer School - Title III IMM - \$22,785				
Strategy 7 Details	Reviews			
Strategy 7: Use of instructional technology integration to ensure EBs have multiple opportunities across content areas to	Formative			Summative
practice language skills on a recording platform.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Growth in percentage of EB students who progress one proficiency level on TELPAS composite rating in grades 1-12.  Staff Responsible for Monitoring: Bilingual and ESL Director and Specialist	15%	25%	70%	100%
Results Driven Accountability				
<b>Funding Sources:</b> Curriculum and Instruction - Title III - \$105,647, Instructional Materials - Title III - \$137,036, Instructional Coach - ESSER III - \$15,540				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

CISD will deliver meaningful instruction through objective-driven lessons and rigorous learning experiences using appropriate technology and instructional resources, and CISD will analyze data from ongoing formative assessments to foster the development of critical-thinking skills for all learners.

**Performance Objective 5:** Meet or exceed last year's results by a 5% increase of students with dyslexia on the Reading STAAR Assessments at the Meets level.

**Evaluation Data Sources:** STAAR Assessment, District Reading Assessments

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Continue to strive for a 5% increase in performance for reading levels and STAAR Reading/English.

Strategy 1 Details	Reviews			
Strategy 1: Provide intensive, explicit, systematic, evidence-based reading instruction to identified at-risk students with		Summative		
dyslexia to increase reading levels and state assessment scores [TEC 11.252(a)(3)(B)(iv)].	Oct	Dec	Mar	June
<b>Strategy's Expected Result/Impact:</b> Students will increase reading levels on the BAS and perform 5% or better on the STAAR assessments.				
Staff Responsible for Monitoring: Dyslexia Coordinator	10%	25%	75%	7
Problem Statements: Student Achievement 4				
Funding Sources: Supplemental Dyslexia Training - Title II - \$10,000				
	Reviews			
Strategy 2 Details		Rev	iews	
Strategy 2: Promote an understanding of Dyslexia and Related Disorders through training of multisensory instructional		Rev Formative	iews	Summative
Strategy 2: Promote an understanding of Dyslexia and Related Disorders through training of multisensory instructional practices and classroom support for teachers.	Oct		iews Mar	Summative June
Strategy 2: Promote an understanding of Dyslexia and Related Disorders through training of multisensory instructional	Oct 50%	Formative		

Strategy 3 Details	Reviews			
Strategy 3: Provide advanced training opportunities for District Reading Interventionists to become Certified Academic		Summative		
Language Therapists.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: The district will increase the number of CALTs from the current one interventionist with this certification.  Staff Responsible for Monitoring: Dyslexia Coordinator	50%	60%	85%	100%
Funding Sources: Staff Development for Reading Interventionists - ESSER III - \$120,000				
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	

## **Performance Objective 5 Problem Statements:**

## **Student Achievement**

## Problem Statement 4:

There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause**: Learning loss from Covid-19.

CISD will deliver meaningful instruction through objective-driven lessons and rigorous learning experiences using appropriate technology and instructional resources, and CISD will analyze data from ongoing formative assessments to foster the development of critical-thinking skills for all learners.

**Performance Objective 6:** Achieve or exceed state accountability standards for all students in all subject areas by increasing the percent of students in all student groups scoring Approaches, Meets and Masters on STAAR over the previous year.

Evaluation Data Sources: STAAR Assessment, Accountability Report

Summative Evaluation: Some progress made toward meeting Objective

**Next Year's Recommendation:** Continue current strategies by adding CHS feeder to the Lead4Ward trainings, adding mini-PDs for campus staff, and and adding growing leaders training. Final STAAR scores will guide these additional training topics.

Strategy 1 Details	Reviews			
Strategy 1: Special Education department will build capacity of special education teachers by providing professional		Summative		
development, coaching, modeling, etc. and monitor using the special education services and support tools, trained on and provided.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase grade level exposure and rigor of core content for special education students	15%	40%	75%	-
<b>Staff Responsible for Monitoring:</b> Curriculum and Special Education Coordinators, Director of Special Education, Special Education Task Force				
Funding Sources: Positions to Support Instruction - ESSER III - \$650,000				
Strategy 2 Details	Reviews			
Strategy 2: Identify and provide professional learning for teachers in reading instruction for students with dyslexia and	Formative Si			Summative
learning disabilities.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase exposure to proven literacy instructional strategies.  Staff Responsible for Monitoring: Curriculum and Special Education Coordinators, Director of Special Education, Special Education Task Force	15%	40%	80%	+
Funding Sources: Region 4 Training- Dyslexia Center of Austin - ESSER III - \$200,000				

Strategy 3 Details	Reviews			
Strategy 3: Special education teachers will complete Lead4Ward training for best practices in special education.		Summative		
Strategy's Expected Result/Impact: Increase rigor and content focus for special education student in their least	Oct	Dec	Mar	June
restrictive environment to achieve academic growth. <b>Staff Responsible for Monitoring:</b> Special Education Coordinators and Director of Special Education	15%	30%	85%	<b>→</b>
Strategy 4 Details		Rev	iews	
Strategy 4: Build capacity of district and campus staff by providing instructional coaching, feedback, and training to	Formative			Summative
address identified areas of need.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Assistant Superintendent of Teaching and Learning Director of Curriculum & Instruction Staff Responsible for Monitoring: Increase in student assessment outcomes.	15%	40%	70%	<b>→</b>
Problem Statements: Student Achievement 3, 4				
<b>Funding Sources:</b> SS Instructional Coach - State Comp Ed - \$52,284, SS Staff Development and Small Group Trainings - Title II - \$21,000, District Wide Staff Development SS - Title II - \$3,000, PNP Staff Development - Title II - \$16,000, PNP Teacher/Other Professional - Title I - \$218, Jim Knight IC Institute - Title II - \$34,000, Training for Content Coordinators - Contract - Title II - \$10,000, Materials for PD and Classroom Instruction - Title II - \$17,186.33, ASCD & Learning 4ward Dues - Title II - \$1,500, Lead4ward - Contract - Title II - \$20,000, Region 6 - T-TESS Training Contract - Title II - \$10,000				
No Progress Accomplished — Continue/Modify	X Discon	Intinue	<u> </u>	

## **Performance Objective 6 Problem Statements:**

## **Student Achievement**

**Problem Statement 3**: In the 2022-2023 school year 34% of first grade students are unable to read at grade level. **Root Cause**: Lack of embedded professional development opportunities to assist teacher in providing interventions to students with significant gaps in foundational literacy skills.

#### **Problem Statement 4**:

There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause**: Learning loss from Covid-19.

CISD will deliver meaningful instruction through objective-driven lessons and rigorous learning experiences using appropriate technology and instructional resources, and CISD will analyze data from ongoing formative assessments to foster the development of critical-thinking skills for all learners.

**Performance Objective 7:** Develop/implement district leadership trainings that address the knowledge, skills, and practices needed for teachers to be successful in PreK - 12 classrooms.

**Evaluation Data Sources:** District Staff Development Trainings

STAAR Data

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> The Early Childhood Instructional Coach will provide on the job support that focuses on the development of		Formative		Summative
specific early childhood education knowledge, skills and practices for PreK teachers to meet the teacher qualification requirements as per the High-quality Prekindergarten Program.		Dec	Mar	June
<b>Strategy's Expected Result/Impact:</b> Teachers will work collaboratively with the Early Childhood Department to ensure they are working toward the goal of 150 coaching and professional development hours over a span of five years. These hours can be obtained through CISD professional learning and coaching hours as well as external early childhood specific professional learning.	60%	75%	75%	<b>→</b>
<b>Staff Responsible for Monitoring:</b> Director of C&I, Early Childhood Coordinator, Early Childhood Specialist, Early Childhood Coaches				
<b>Funding Sources:</b> Early Childhood Staff Development and Materials - Title II - \$6,000, Materials for PD & Classroom Instruction - Title II - \$12,186.33				

Strategy 2 Details	Reviews			
Strategy 2: Provide job embedded professional learning to address required TEKS for each grade level and content area.		Formative		Summative
Strategy's Expected Result/Impact: District Comprehensive Professional Learning Plan with over 1,000	Oct	Dec	Mar	June
opportunities is provided throughout the school year. District and campus Instructional Coaches provide the job embedded PD.				
<b>Staff Responsible for Monitoring:</b> Assistant Superintendent of T & L, Director of C&I, Content Coordinators and Specialists, District Instructional Coaches	10%	40%	70%	7
Problem Statements: Student Achievement 3				
<b>Funding Sources:</b> Staff Development Administrative Assistants - Title II - \$68,752, Stipends for Reading Academy and Intro to CISD Participants - Title II - \$34,500, Staff Development Administrative Assistant - ESSER III - \$73,116, Contracted Services, books and supplies for professional learning - Title II - \$118,762, Attend PD to support content learning - Title II - \$2,114, SBRC substitute teachers - Title II - \$4,124, LOTE teacher training, resources, PD - Title II - \$10,000, Book Study & PD Books - Title II - \$35,000, Materials for PD - Title II - \$12,186.33, Subs for PD - Title II - \$2,062, Extra Duty - Intro to CISD - Title II - \$50,895, Marzano Resources Ethical Test Prep PD - Title II - \$10,000, T&L Assistant Sup & Director Campus Support Travel - Title II - \$3,750, Staff Development Opportunities - Title II - \$37,537				
Strategy 3 Details		Rev	iews	•
Strategy 3: Provide enrichment activities for students as an integral part of well-rounded student experiences though Fine		Formative		Summative
arts and continue to train teachers on effective strategies to best implement the TEKS.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increase alignment between fine arts content connections through enrichment activities and job-embedded professional learning for Fine arts teachers on effective strategies to best implement the TEKS.  Staff Responsible for Monitoring: Director of Fine Arts, Fine Arts Specialist	35%	50%	85%	100%
Problem Statements: Student Achievement 4 - Parent and Community Engagement 1				
<b>Funding Sources:</b> Fine Arts Staff Development - Title II - \$25,000, Fine Arts Specialist - Title IV - \$69,405, Fine Arts Staff Development - Title IV - \$17,000				

Strategy 4 Details		Rev	views	
<b>Strategy 4:</b> Provide job embedded professional learning for physical education teachers and athletic coaches on effective		Summative		
strategies to best implement the TEKs.	Oct	Dec	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Increase alignment between best practices and instructional outcomes for students.</li> <li>Staff Responsible for Monitoring: Coordinator of Physical Education, Athletic Director, and Athletic Specialist</li> </ul>	40%	50%	75%	100%
<b>Funding Sources:</b> Athletic Specialist Salary - ESSER III - \$47,776, PD Materials - Title II - \$3,518, Subs for P.E. Training - Title II - \$1,031, Books for PD - Title II - \$500, Champ Camp - Title II - \$2,000, District-wide Presenters - Title II - \$2,000, Travel for job embedded support - P.E. Coordinator - Title II - \$9,200, Print materials for P.E. Training - Title II - \$500, TAHPRD Dues to Access Online PD - Title II - \$120, P.E. Summer Camps - Title II - \$1,131				
No Progress Accomplished Continue/Modify	X Discont	tinue	•	

## **Performance Objective 7 Problem Statements:**

#### **Student Achievement**

**Problem Statement 3**: In the 2022-2023 school year 34% of first grade students are unable to read at grade level. **Root** Cause: Lack of embedded professional development opportunities to assist teacher in providing interventions to students with significant gaps in foundational literacy skills.

#### **Problem Statement 4**:

There is a need to increase approaches, meets, and master's performance on STAAR 3-8 Math, STAAR 5 & 8 Science, STAAR 8 Social Studies and end-of-course exams while closing the achievement gap in the economically disadvantaged group due to the learning loss resulting from COVID-19. **Root Cause**: Learning loss from Covid-19.

## **Parent and Community Engagement**

**Problem Statement 1**: There is a need to increase parent participation and provide opportunities for parent and community engagement at campus and district events. **Root Cause**: We have relied heavily on virtual meetings and activities as the primary avenue for engaging with schools and the community.

# **District Funding Summary**

Title I						
Goal	Objective	Strategy	Resources Needed Account Code	Amount		
1	1	1	Additional Learning Opportunities Summer School	\$200,000.00		
1	1	1	Supplemental Teachers and Staff	\$332,547.50		
1	2	1	Instructional Coaching	\$29,043.00		
1	2	2	Instructional Coaching	\$29,043.00		
1	2	3	Instructional Coaching	\$29,043.00		
1	2	4	District Early Childhood Coach	\$44,658.00		
1	3	1	ELA Instructional Coaching	\$29,043.00		
1	3	2	ELA Instructional Coaching	\$29,043.00		
1	3	3	ELA Instructional Coaching	\$29,043.00		
1	4	1	District Early Childhood Coach	\$44,197.00		
1	4	2	Elementary District Instructional Math Coach	\$47,364.00		
1	4	3	District Instructional Math Coach	\$47,364.00		
1	4	4	District Instructional Math Coach	\$47,364.00		
1	4	4	Additional Learning Opportunities Summer School	\$100,000.00		
1	4	4	Supplemental Teachers and Staff	\$166,273.50		
1	5	2	Elementary District Instructional Math Coach	\$47,364.00		
1	5	2	Additional Learning Opportunities Summer School	\$100,000.00		
1	5	2	Supplemental Teachers and Staff	\$166,273.00		
1	5	3	Elementary District Instructional Math Coach	\$47,368.00		
1	9	1	Science Instructional Coaches	\$88,551.00		
2	1	2	Federal Programs Compliance Support	\$277,694.00		
3	1	1	HR Recruitment Strategies	\$44,658.00		
4	6	1	Student Support Instructional Coaches	\$172,688.00		
5	6	4	PNP Teacher/Other Professional	\$218.00		
Sub-Total						
			Budgeted Fund Source Amoun	t \$2,160,512.00		

	Title I							
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
				+/- Difference	\$11,672.00			
			Title I C					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
					\$0.00			
				Sub-Tot	\$0.00			
Budgeted Fund Source Amount								
				+/- Differen	<b>ce</b> \$20,000.00			
			Title II					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
1	1	1	SLA Instructional Coach		\$12,619.24			
1	1	1	Teacher training, resources, PD		\$5,714.29			
1	1	1	SLA Secretary		\$841.14			
1	1	2	SLA Teacher training, resources, PD		\$5,714.29			
1	1	2	SLA Instructional Coach		\$12,618.71			
1	1	2	SLA Secretary		\$841.14			
1	1	3	SLA Secretary		\$841.14			
1	1	3	SLA Instructional Coach		\$12,618.71			
1	1	3	SLA Teacher training, resources, PD		\$5,714.29			
1	1	4	SLA Secretary		\$841.14			
1	1	4	SLA Teacher Training, resources, PD		\$5,714.29			
1	1	4	SLA Instructional Coach		\$12,618.71			
1	2	1	Professional Learning and Instructional Resources		\$15,333.00			
1	2	2	Professional Learning and Instructional Resources		\$15,333.00			
1	2	3	Professional Learning and Instructional Resources		\$15,333.00			
1	2	4	Early Childhood Staff Development and Materials		\$16,000.00			
1	3	1	SLA Instructional Coach		\$12,618.71			
1	3	1	SLA Teacher training, resources, PD		\$5,714.29			
1	3	1	SLA Secretary		\$841.14			
1	3	1	Professional Learning and Instructional Resources		\$15,333.00			
1	3	2	SLA Teacher Training, resources, PD		\$5,714.29			

Title II						
Goal	Objective	Strategy	Resources Needed	<b>Account Code</b>	Amount	
1	3	2	Professional Learning and Instructional Resources		\$15,333.00	
1	3	2	SLA Instructional Coach		\$12,618.71	
1	3	2	SLA Secretary		\$841.14	
1	3	3	Professional Learning and Instructional Resources		\$15,333.00	
1	3	3	SLA Teacher training, resources, PD		\$5,714.29	
1	3	3	SLA Secretary		\$841.14	
1	3	3	SLA Instructional Coach		\$12,618.71	
1	4	1	Early Childhood Staff Development and Materials		\$8,000.00	
1	4	1	District Early Childhood Coach		\$44,609.00	
1	4	2	Elementary Math Department Professional Learning		\$2,000.00	
1	4	2	Elementary Math Printing & Instructional Materials		\$2,500.00	
1	4	2	Elementary Math Curriculum Writing & CFA Creation		\$1,131.00	
1	4	2	Elementary Math Professional Learning Books		\$1,000.00	
1	4	3	Elementary Math Department Professional Learning		\$2,000.00	
1	4	3	Elementary Math Professional Learning Books		\$1,000.00	
1	4	3	Elementary Math Curriculum Writing & CFA Creation		\$1,131.00	
1	4	3	Elementary Math Printing & Instructional Materials		\$2,500.00	
1	4	4	Elementary Math Curriculum Writing & CFA Creation		\$1,131.00	
1	4	4	Elementary Math Professional Learning Books		\$1,000.00	
1	4	4	Elementary Math Department Professional Learning		\$2,000.00	
1	4	4	Elementary Math Printing & Instructional Materials		\$2,500.00	
1	5	1	Professional Development for Secondary Math Coaches		\$8,800.00	
1	5	1	Elementary Math Curriculum Writing & CFA Creation		\$1,131.00	
1	5	1	Elementary Math Printing & Instructional Materials		\$2,648.00	
1	5	1	Elementary Mathematics Substitutes for Leadership Meetings		\$52,066.00	
1	5	1	Elementary Math Professional Learning Books		\$3,000.00	
1	5	1	Elementary Math Department Professional Learning		\$3,000.00	
1	5	1	Staff Development Materials for Secondary Leadership Meetings (10 groups)		\$8,000.00	
1	5	2	Extra Duty to Revise Curriculum Resources		\$7,804.00	
1	5	2	Elementary Math Department Professional Learning		\$2,000.00	

Title II						
Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
1	5	2	Elementary Math Professional Learning Books		\$1,000.00	
1	5	2	Training Materials for Leadership Meetings		\$1,000.00	
1	5	2	Elementary Math Printing & Instructional Materials		\$2,500.00	
1	5	2	Elementary District Instructional Math Coach		\$40,827.00	
1	5	2	Secondary Math Coach		\$40,827.00	
1	5	2	Elementary Math Curriculum Writing & CFA Creation		\$1,131.00	
1	5	3	Elementary Math Department Professional Learning		\$2,000.00	
1	5	3	Elementary Math Curriculum Writing & CFA Creation		\$1,131.00	
1	5	3	Substitute Cost for Secondary Leadership Meetings (4 levels, twice a year)		\$8,248.00	
1	5	3	Elementary District Instructional Math Coach		\$40,827.00	
1	5	3	Elementary Math Professional Learning Books		\$1,000.00	
1	5	3	Elementary Math Printing & Instructional Materials		\$2,500.00	
1	6	1	SS Curriculum Development		\$3,750.00	
1	6	1	SS Common Formative Assessment		\$3,750.00	
1	6	1	SS Instructional Materials		\$5,500.00	
1	7	1	SS Curriculum Development		\$3,750.00	
1	7	1	SS Instructional Materials		\$5,500.00	
1	7	1	SS Common Formative Assessment		\$3,750.00	
1	8	1	Assessment Writing, Instructional Materials		\$1,532.50	
1	9	1	Science Instructional Coaches, Substitutes, Instructional Materials, Professional Learning Travel		\$148,794.00	
1	9	2	Robotics Instructional Coach		\$47,320.00	
2	1	2	Federal Programs Compliance Support		\$28,091.00	
3	1	1	HR Recruitment Strategies		\$40,000.00	
3	2	1	Novice Teacher Academy Staff Development		\$20,000.00	
4	1	2	Professional Dues Health Services		\$12,601.00	
4	1	2	Supplies/Resources Health Services		\$2,399.00	
4	5	1	Professional Learning		\$10,000.00	
4	5	2	Professional Learning Counseling		\$3,000.00	
4	6	1	Professional Learning		\$25,000.00	

	Title II						
Goal	Objective	Strategy	Resources Needed	Account Code	Amount		
4	6	3	Professional Learning		\$10,000.00		
4	9	1	Professional Learning		\$5,000.00		
5	5	1	Supplemental Dyslexia Training		\$10,000.00		
5	5	2	Supplemental Dyslexia Training		\$10,000.00		
5	6	4	Training for Content Coordinators - Contract		\$10,000.00		
5	6	4	ASCD & Learning 4ward Dues		\$1,500.00		
5	6	4	District Wide Staff Development SS		\$3,000.00		
5	6	4	Region 6 - T-TESS Training Contract		\$10,000.00		
5	6	4	SS Staff Development and Small Group Trainings		\$21,000.00		
5	6	4	Materials for PD and Classroom Instruction		\$17,186.33		
5	6	4	Jim Knight IC Institute		\$34,000.00		
5	6	4	PNP Staff Development		\$16,000.00		
5	6	4	Lead4ward - Contract		\$20,000.00		
5	7	1	Materials for PD & Classroom Instruction		\$12,186.33		
5	7	1	Early Childhood Staff Development and Materials		\$6,000.00		
5	7	2	Marzano Resources Ethical Test Prep PD		\$10,000.00		
5	7	2	Materials for PD		\$12,186.33		
5	7	2	Contracted Services, books and supplies for professional learning		\$118,762.00		
5	7	2	Extra Duty - Intro to CISD		\$50,895.00		
5	7	2	Staff Development Opportunities		\$37,537.00		
5	7	2	LOTE teacher training, resources, PD		\$10,000.00		
5	7	2	Book Study & PD Books		\$35,000.00		
5	7	2	Attend PD to support content learning		\$2,114.00		
5	7	2	T&L Assistant Sup & Director Campus Support Travel		\$3,750.00		
5	7	2	Subs for PD		\$2,062.00		
5	7	2	SBRC substitute teachers		\$4,124.00		
5	7	2	Stipends for Reading Academy and Intro to CISD Participants		\$34,500.00		
5	7	2	Staff Development Administrative Assistants		\$68,752.00		
5	7	3	Fine Arts Staff Development		\$25,000.00		
5	7	4	Travel for job embedded support - P.E. Coordinator		\$9,200.00		

	Title II					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
5	7	4	Champ Camp		\$2,000.00	
5	7	4	Print materials for P.E. Training		\$500.00	
5	7	4	TAHPRD Dues to Access Online PD		\$120.00	
5	7	4	Books for PD		\$500.00	
5	7	4	Subs for P.E. Training		\$1,031.00	
5	7	4	PD Materials		\$3,518.00	
5	7	4	P.E. Summer Camps		\$1,131.00	
5	7	4	District-wide Presenters		\$2,000.00	
				Sub-Total	\$1,531,452.00	
			Budget	ed Fund Source Amount	\$1,531,452.00	
	+/- Difference					
			Title III			
Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
5	4	1	Extra Duty Pay		\$25,000.00	
5	4	1	Instructional Coach		\$256,200.00	
5	4	2	Extra Duty Pay		\$25,000.00	
5	4	2	Staff Development Materials		\$14,559.00	
5	4	3	Contracted Services Consultant for EB		\$18,000.00	
5	4	3	Instructional Materials for EB		\$10,000.00	
5	4	4	Summer School		\$256,200.00	
5	4	5	Instructional Materials		\$176,900.00	
5	4	5	Elementary Instructional Coach		\$256,200.00	
5	4	7	Curriculum and Instruction		\$105,647.00	
5	4	7	Instructional Materials		\$137,036.00	
				Sub-Total	\$1,280,742.00	
Budgeted Fund Source Amount					\$1,280,742.00	
	+/- Difference					
			Title III IMM			
Goal	Objective	Strategy	gy Resources Needed Account Code		Amount	
5	4	5	Secondary Instructional Coach		\$89,100.00	
T 1	endent School District				District #17090	

	Title III IMM					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
5	4	6	Summer School		\$22,785.00	
				Sub-Total	\$111,885.00	
	Budgeted Fund Source Amount					
				+/- Difference	\$0.00	
			Title IV			
Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
1	5	2	Assessment Instructional Coach		\$71,608.00	
1	8	1	District Instructional Science Coach		\$44,165.50	
1	9	1	District Science Instructional Coach		\$44,165.50	
4	1	1	Extra Duty/Substitute Pay		\$1,590.00	
4	1	2	Supplies/Reference Books Health Services		\$13,495.00	
4	1	2	Extra Duty/Substitute Pay Health Services		\$26,050.00	
4	5	2	Professional Learning Counseling		\$8,000.00	
4	6	1	Social Emotional Learning/Foundations - Extra Duty		\$20,000.00	
4	6	2	Title IV		\$60,000.00	
4	6	3	Intervention Tracking to Support and Identify At-Risk Students Professional Learning Branching Minds		\$20,000.00	
4	8	1	Speakers and Community Events Counseling		\$54,000.00	
4	9	1	Why Try		\$16,000.00	
4	9	2	Materials for Training Counseling		\$4,000.00	
5	2	5	Student Device Technician		\$42,634.00	
5	3	2	GT District Instructional Coach		\$92,348.00	
5	4	3	Curriculum and Instruction for EB		\$14,000.00	
5	7	3	Fine Arts Staff Development		\$17,000.00	
5	7	3	Fine Arts Specialist		\$69,405.00	
				Sub-Total	\$618,461.00	
			Budg	eted Fund Source Amount	\$618,461.00	
				+/- Difference	\$0.00	

State Comp Ed						
Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
1	1	1	Supplemental Teachers and Staff		\$7,818,206.50	
1	1	1	Additional Learning Opportunities Tutoring and Summer School		\$684,018.53	
1	1	1	ELA Instructional Coaching		\$23,000.00	
1	1	1	SLA Instructional Coaches		\$23,225.71	
1	1	2	ELA Instructional Coaching		\$23,000.00	
1	1	2	SLA Instructional Coaches		\$23,225.71	
1	1	2	Additional Learning Opportunities for At-risk Students		\$160,196.00	
1	1	3	SLA Instructional Coaches		\$23,225.71	
1	1	3	ELA Instructional Coaching		\$23,000.00	
1	1	4	ELA Instructional Coaching		\$23,000.00	
1	1	4	SLA Instructional Coaches		\$23,225.71	
1	3	1	SLA Instructional Coaches		\$23,225.71	
1	3	2	SLA Instructional Coaches		\$23,225.71	
1	3	3	SLA Instructional Coaches		\$23,225.71	
1	4	2	District Instructional Math Coach		\$35,958.00	
1	4	3	District Instructional Math Coach		\$38,576.00	
1	4	4	District Instructional Math Coach		\$35,848.00	
1	5	1	Secondary Math Coaches		\$178,824.00	
1	5	1	Supplemental Teachers and Staff		\$7,818,206.50	
1	5	1	Additional Learning Opportunities		\$684,018.00	
1	5	1	Elementary District Instructional Math Coach		\$21,472.00	
1	5	2	District Instructional Coach		\$71,696.00	
1	6	1	SS Instructional Coach		\$66,725.00	
1	8	1	Science Instructional Coaches		\$71,296.50	
1	9	1	Science Instructional Coaches		\$71,296.00	
4	6	2	Student Support Instructional Coaches -		\$179,573.00	
4	8	2	Crisis Intervention Specialist		\$94,601.00	
4	9	1	Crisis Intervention Specialist		\$92,869.00	
5	6	4	SS Instructional Coach		\$52,284.00	
		•		Sub-Total	\$18,430,244.00	

			State Comp Ed					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
Budgeted Fund Source Amount		\$18,901,967.00						
				+/- Difference	\$471,723.00			
ESSER II								
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
1	1	1	Additional Learning Opportunities Summer School		\$1,888,340.00			
1	1	2	ELA Instructional Materials		\$500,000.00			
1	1	3	ELA Instructional Materials		\$500,000.00			
1	1	4	ELA Instructional Materials		\$500,000.00			
1	4	4	Additional Learning Opportunities Summer School		\$659,135.00			
1	5	2	Contracted Professional Development		\$5,800.00			
1	5	2	Additional Learning Opportunities Summer School		\$1,023,340.00			
2	1	1	Indirect Costs Maintain Services to Students		\$1,940,270.00			
2	1	2	Elementary Administrative Support		\$35,000.00			
3	1	1	Retention Stipend		\$1,928,254.00			
3	2	1	Professional Development: Intro to CISD		\$650,000.00			
4	4	1	Professional Nursing and Clinical Staff		\$33,600.00			
5	2	4	Programmer		\$119,542.00			
5	3	2	GT Challenge Teachers		\$140,000.00			
5	3	2	GT Program Support		\$17,500.00			
				Sub-Total	\$9,940,781.00			
			Budge	eted Fund Source Amount	\$9,955,781.00			
				+/- Difference	\$15,000.00			
			ESSER III					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
1	1	1	ELA Instructional Materials		\$500,000.00			
1	1	1	Additional Learning Opportunities Summer School		\$1,897,053.50			
1	4	4	Additional Learning Opportunities Summer School		\$1,897,053.00			
1	5	2	Additional Learning Opportunities Summer School		\$1,897,053.00			
1	5	2	Assessment Evaluation Specialist		\$105,676.00			
1	5	3	Assessment Instructional Materials		\$82,104.00			

	ESSER III					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
1	12	1	Athletic Specialist Salary		\$47,776.50	
2	1	1	Indirect Costs Maintain Services to Students		\$8,051,974.00	
2	1	2	ESSER Grant Compliance Support		\$95,147.00	
3	3	2	Implement Early Hiring for Qualified Staff		\$4,863,380.00	
4	4	1	Health Services Clinical Staff and Indirect Costs		\$5,469,500.00	
4	4	1	Professional Nursing and Clinical Staff		\$459,666.00	
4	4	1	Transportation Tracking System		\$840,000.00	
4	6	3	Student Support Services Instructional Coach		\$112,579.00	
5	2	1	Seesaw Subscription K-2		\$77,000.00	
5	4	7	Instructional Coach		\$15,540.00	
5	5	3	Staff Development for Reading Interventionists		\$120,000.00	
5	6	1	Positions to Support Instruction		\$650,000.00	
5	6	2	Region 4 Training- Dyslexia Center of Austin		\$200,000.00	
5	7	2	Staff Development Administrative Assistant		\$73,116.00	
5	7	4	Athletic Specialist Salary		\$47,776.00	
		•		Sub-Total	\$27,502,394.00	
	Budgeted Fund Source Amount					
+/- Difference					\$288,129.00	
	Grand Total Budgeted					
Grand Total Spent				\$61,564,799.00		
				+/- Difference	\$806,524.00	

## Policies, Procedures, and Requirements

The following policies, procedures, and requirements are addressed in the District Improvement Plan. District addressed Policies, Procedures, and Requirements will print with the District Improvement Plan:

Title	Person Responsible	Review Date	Addressed By	Addressed On
Bullying Prevention	Denise Griffin	6/29/2023	Malinda Stewart	7/27/2023
Child Abuse and Neglect	Lindsey Taylor	6/29/2023	Malinda Stewart	7/27/2023
Decision-Making and Planning Policy Evaluation	Dayren	6/29/2023	Malinda Stewart	7/27/2023
Coordinated Health Program	Wade Haymark	6/29/2023	Malinda Stewart	7/27/2023
Dyslexia Treatment Program	Sharon Henry	6/29/2023	Malinda Stewart	7/27/2023
Dropout Prevention	Rod Chaves	6/29/2023	Malinda Stewart	7/27/2023
Title I, Part C Migrant	Dana Boyer	6/29/2023	Malinda Stewart	7/27/2023
Pregnancy Related Services	Lynda Gowin	6/29/2023	Malinda Stewart	7/27/2023
Recruiting Teachers and Paraprofessionals	JJ Daw	6/29/2023	Malinda Stewart	7/27/2023
Student Welfare: Crisis Intervention Programs and Training	Lindsey Taylor	6/29/2023	Malinda Stewart	7/27/2023
Job Description for Peace Officers, Resource Officers & Security Personnel	JJ Daw	6/29/2023	Malinda Stewart	7/27/2023